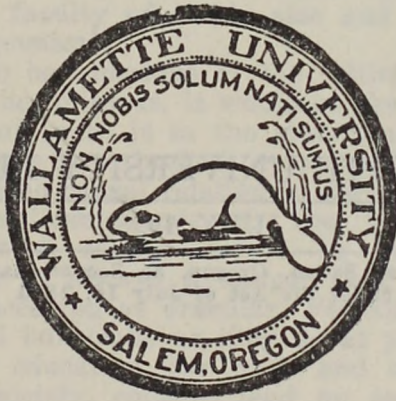


Reports of the President and other Officials



Willamette University

1927-1928

Salem, Oregon

Reports of the President and other Officials

WILLAMETTE UNIVERSITY BULLETIN

VOL. XXI

JULY, 1928

EXTRA NUMBER V

Entered at the Postoffice at Salem, Oregon, as Second-Class Matter July 27, 1908
under the Act of July 16, 1894

ANNUAL REPORT OF THE PRESIDENT OF WILLAMETTE UNIVERSITY

Salem, Oregon, June 9, 1928.

To the Trustees:

At the close of another college year, I submit the regular Annual Report, together with reports from other administrative officers, concerning the conditions and needs of the University. It is not possible to give detailed statements of the multitude of happenings which have filled the twelve-months, but I shall hope to present an intelligible perspective which will permit you to act with knowledge and wisdom.

•The life of the University has been so orderly and the achievements so congruous that we have reasons for encouragement. The results are those which it is the clear purpose of the school to secure. There has been little of lost motion, little energy has been wasted in the heat of friction and the consequence has been what is termed "a good year."

Willamette can have laudable pride in the fact that it is not faced with a torturing annual deficit. This is due to following a carefully planned budget and to limiting student enrollment. The necessity of a budget system is apparent to any administrator who is unwilling to be reckless. And in limiting the enrollment, we were wiser than at first appeared. That action not only secures a higher type of student but also permits us to have a faculty of stable size and of the size which is most efficient and economical.

No one can fail to be conscious of the criticism that the religious colleges are ceasing to be religious. It would be presumptuous to attempt to say what measure of truth is in the statement. We know however, that a number of colleges have broken or loosened their denominational ties; and while this has no causal relation to lowered religious standards it may indicate a significant tendency. Too many so-called expert educators affirm that a college should be concerned solely with scholarship; and there is always a danger that the voice of one in high position will be accepted as oracular. Periodicals never carried so much sheer educational buncombe as they do at present. Searching for improved processes of education, for ways and means to fit students properly for modern society, colleges lend an eager ear to whatever promises to be helpful. A college faculty assuredly should be alert to improve methods and objectives but there is equal need to avoid what is inappropriate and unwise.

For myself I can have little patience with any program of education which does not include religion. It is an utter philosophical error to exclude it; and to do so is also bad policy. It is bad policy because most parents clearly prefer a sincerely religious school for their children and the best type of students wish it for themselves. Willamette University has no greater asset than its frank devotion to religion and its steady endeavor to lead its students into a personal acceptance of Christ as the absolute guide of their lives.

I am persuaded, therefore, that we shall do well if we continue to live within our income, if large demands are made of the small number of students who are annually admitted and if the standards of life as revealed by Jesus be the character ideals of the school.

Last April some members of the Religious Committee of the trustees visited the campus to meet with the faculty and student groups and to speak at the chapel period. The interest thus manifested was deeply appreciated; it made the trustees seem less remote and did reveal their intimate concern for what was personally being done by teacher and student. The report from this committee will indicate the religious conditions on the campus, which, I believe, are truly stimulating. Other committees could render a service to the school and themselves by

spending a day in mingling with the faculty and students.

"Freshman Week," observed at the opening of the year, was of acknowledged value. It enabled the entering class more promptly to accustom themselves to the new conditions, to become acquainted with the faculty and to arrange their work more wisely. It is a perfectly sane procedure and the wonder is that it was not inaugurated before.

The unqualified recognition of Willamette by the Association of American Universities is a matter which deserves to be mentioned in this annual report. It means that the last and highest standardizing agency has been satisfied and that our graduates are henceforth to be ranked with those of the few best institutions of the country.

The four new members of the faculty have fulfilled every expectation. Miss Olive Dahl, the dean of women, reveals a religious character, a tactfulness, an industry and a cooperating spirit which has won for her a large place among students and professors. Dr. A. A. Vazakas, who succeeded the universally loved Prof. Ebsen, is a true scholar and teacher, worthy of all praise. Prof. Cecil Monk became assistant professor of biology and is highly qualified in scholarship and personality for the work. He is recommended to be head of the department during Prof. Peck's absence next year. Mr. C. C. Haworth, instructor in Spanish, has superior qualifications in scholarship and fineness of character. The older teachers have been faithful in service and in the improvement of their own scholarship. Every year several use the summer for advanced work in graduate schools. Pursuant to your action last February, Prof. Peck is to be on leave for next year to complete the classification of the herbarium and to finish his book on the flora of Oregon. Prof. Brown is to be absent for two years in order to secure the doctor's degree in physics. Dr. Prescott has been engaged to take the place of Prof. Peck and Prof. Leamer will be professor of physics during the absence of Prof. Brown.

For many years Prof. and Mrs. Peck have been collecting and classifying specimens of the Western flora. The herbarium now numbers over 17,000 items and is one of the most valuable in the United States. It would be fitting for you formally to designate this as the Peck Herbarium in testimony of those whose unselfish devotion makes the school their perpetual debtor.

After a service of twenty years, Prof. Von Eschen is retiring from Willamette. One cannot escape regret at the interruption of an association so prolonged and intimate. We are recommending as his successor Prof. C. H. Johnson who has been teaching in Oregon State College for three years. He is a graduate of Wabash College, has the doctorate from Cornell University, is a member of Phi Beta Kappa and of several scientific societies. Miss Lucille Ross is leaving the department of music in order to be married. She has been an exceptionally fine teacher and, despite the career which awaits her, we regret her going. As her successor we recommend Miss Helen MacHirron who has approved herself as well qualified for the position. We record the publication of a learned volume by Dr. Sherman, entitled "The Moral Self." It has been received with high approval by educators as a significant contribution to scholarship. Other members of the faculty have published articles in various magazines and still others have rendered a service beyond the campus by giving many lectures, sermons and addresses. The work of the three deans has proceeded smoothly and with great satisfaction. My personal gratitude to them is unmeasured, for a large proportion of the year's success is due to their skill and fidelity.

We mention the exceptionally fine spirit of the student body. There has been almost complete harmony between students and faculty. The cooperation has produced very gratifying results. Faculty suggestions to the various student groups have been received with utmost friendliness. In public speaking contests, in athletics, in the Collegian, in the

Wallulah and other student enterprises a praiseworthy standard has been maintained. And in scholarship and conduct the year is one of the best.

A year ago you took action which looked toward standardizing the Law School. Prof. Roy Hewitt was secured as dean and his report is a surprising record of advancement. He has secured so many law books that to place them is a serious problem. He has made friends for the school, better organized its work and pointed it toward further achievements. Another full time professor should be secured, thus bringing standardization nearer while increasing the teaching effectiveness.

The college library is a serious problem. More books are constantly needed and yet the shelving facilities are exhausted. The danger incident to placing more weight upon the second floor trusses has caused the librarian to use a basement room as a reserve library, a procedure charged with waste of opportunity. Surely there is a benefactor somewhere who would count it a privilege to provide a library building for Willamette. Shall we not seek to find him?

The natural sciences and music likewise require larger and better facilities. The school has the teachers and the students; it awaits these buildings, knowing that were they upon the campus, another new day would appear for Willamette.

Four numbers of the *Alumnus* have been printed and circulated during the year. While the labor and cost are considerable items, I believe the little magazine is rendering an appreciated and valuable service. It gives information about the University and keeps up contacts between alumni and friends of the school. Any well-managed enterprise which does good work should let the public know of it. We are certain that if people have the facts about Willamette, the circle of friends will be enlarged; and the well-being of a college is dependent on men and women of good will toward it.

Mr. Swafford, the Treasurer of the Loyalty Fund, reports that the contributors and the gifts to the Fund have increased forty per cent over those of last year. These free-will testimonies of the alumni's love for their alma mater have an unmatched beauty just because they are spontaneous, and those who give must have sincere joy in doing so. As the years pass, the Fund and the joy will increase, becoming a sustenance to giver and receiver.

The Business Secretary of the University, Mr. N. S. Savage, has been accurate, zealous and watchful. The loss from current accounts is close to nothing and the budget appropriations have been followed carefully. His statement of the current financial condition is gratifying, showing that no deficit has been incurred. All of us wish that an equally good report could be made of the Forward Movement. The statement shows that \$113,647.96 has been added to the permanent endowment during the year but the estimate of need made at our last annual meeting still holds. We shall require \$250,000 new money by Oct. 1, 1929 in order to receive the full offering of the General Education Board. At our mid-year meetings you raised a committee and adopted a plan for securing the sum required. It would appear that little more has since been done, though we are hopeful that individual trustees may report some very definite results. All persons agree that the full amount must be raised, but it will be necessary to have plans promoted by sacrifice and hard work. The whole matter should receive the completest consideration at this time.

The report of Vice President Oliver shows that collections are not easily made and that new subscriptions are hard to secure. He has been constantly engaged in a difficult task; bringing to it devotion and determination. His addresses and personal contacts have produced friends and deepened loyalties, the results of which can not be calculated. What was

said a year ago is repeated, that I know of no one who can do the work better.

The Registrar, Mr. Nat Beaver, is leaving in order to study medicine. His services have been exceptional; he has been accurate, cordial, constructive and devoted to the school. We do not know where a true successor can be found.

Your careful attention will be given to the reports of other officials. Your committees on Library, Athletics and Buildings and Grounds should inspect the work committed to their especial oversight and make recommendations. Other committees should likewise present reports and recommendations.

Upon another page you will find a list of the faculty, with recommendations. Similarly we present the names of students who are recommended by the faculty for graduation next Monday and the names of Judges Henry H. Hewitt and Marion William Ramsey who have been approved for receiving the honorary degree of Doctor of Laws.

Personally and on behalf of the faculty and students, I thank you who are trustees for your devotion to Willamette. The service you render is costly and unselfish; but it is appreciated and it is of priceless value to society and the Kingdom of God. Steadily working together, we here shall build an enduring center of Christian learning which shall be a seed-bed for the leaders of a hundred generations.

Respectfully submitted,

CARL G. DONEY,

President of the University

REPORT OF THE DEAN, COLLEGE OF LIBERAL ARTS

To the President and Trustees:

As Dean of the College of Liberal Arts I submit the following report for the year 1927-28.

A comparison of attendance figures given below with the corresponding figures of last year shows that the total attendance has increased this year by four and the attendance in the College of Liberal Arts has increased by 30 students. In other words our normal campus attendance is about stationary at close to 500 students. I suggest, however, that a vigorous publicity campaign be continued in order that the quality of the student body may be improved still further through the process of selection.

A summary of attendance for the year 1927-28:

COLLEGE OF LIBERAL ARTS

Graduates	5	
Seniors	78	
Juniors	82	
Sophomores	120	
Freshmen	234	
Unclassified	11	530

COLLEGE OF LAW

58

SCHOOL OF MUSIC

73

SUMMER SESSION

100

761

Enumerated Twice

129

Corrected Total

632

The work of the year has been carried through as announced in the catalogue without interruption due to illness or other causes. Constant

effort has been made to secure a high standard of scholarship with due emphasis on the development of character and the deepening of religious life.

While the ever present problem of university work is the maintenance of a high degree of scholarship, certain aspects of the problem emerge from year to year for more immediate consideration. At the present time problems of this sort are: 1. The improvement of University teaching. 2. Educational and vocational guidance for students. 3. The adjustment of student life to rapidly changing standards of moral and religious life outside the University.

Universities everywhere are concerning themselves with a thorough-going study of university teaching. This problem is specially important and also specially difficult in a university the size of Willamette where departments are in large degree insulated from one another and each has but few teachers in it. Under such conditions the teacher has little outside stimulus and no adequate objective standard by which to check his results. The line of least resistance, then, is to continue year after year in the old way with gradual loss of spontaneity and effectiveness. This is in part a problem of the individual professor, but such depreciation presents a serious problem for the University. The remedy seems to lie in breaking down to some degree the seclusion of the several departments and in securing greater cooperation in the courses offered and in the study of teaching problems. Something has been accomplished this year in this direction through a series of meetings held for this purpose and in other less formal ways.

With the expansion of educational opportunities and the growing complexity of industrial life the student is in great need of guidance. He needs guidance in planning the main lines of his college course so that it may be a unified program. He needs skilled guidance so that his program of study may lead very definitely to a next step. He needs information about occupations which exist, but about which he is altogether uninformed. Lastly he needs aid in making the transition from college to life work—a transition which is becoming so difficult as to menace the life of the liberal arts college. A personnel officer specially trained for this work may be required in the not distant future.

That a high standard of moral conduct and an adequate expression of the religious life will continue to characterize Willamette goes without saying. To say what type of conduct and what form of religious expression shall be stressed becomes increasingly difficult in the face of rapidly changing conditions outside the University. Situations are constantly arising which tax the judgment and tact of the several deans.

Specific matters which require early consideration are: first, a considerable expansion of the work in economics with special reference to the needs of young men who look forward to business as a career. A large and important field is open here which we have as yet left virtually untouched. Second, I believe the aim of the Department of Home Economics should be changed as indicated by the report of the special committee which recommends discontinuing the present professional course for teachers and offering instead a course in home making for college women. Subsequently this course might become the nucleus about which to group certain other course which are already given in economics, sociology, psychology and biology to "focus the attention of educated women upon the contribution of the natural and social sciences toward human welfare."

A retrospect of the year's work brings a mingled feeling of failure and success, but above all a renewed zest for the year ahead.

Respectfully submitted,

FRANK M. ERICKSON

Dean of College of Liberal Arts

REPORT OF THE DEAN OF WOMEN

To the President and Trustees:

I wish to express my gratitude and obligation to the President, the members of the Board of Trustees and Faculty for the generous cooperation and assistance which has been granted me during my first year at Willamette.

The college year has been one of distinct advance in self-direction and attainment for the women students. A concerted effort of the sorority and non-sorority girls, to create an independent organization for the unification of the non-sorority girls who live in town and those who live in the University Hall, is an evidence of this.

The religious life among the women has been gratifyingly serious. The work of the Young Women's Christian Association has brought highly favorable comment and commendation from the various visiting secretaries. The prayer group which met twice a week at 9:45 p.m. in the living room of Lausanne Hall has evidenced spiritual growth. Many of the women have taken active part in church work as teachers and group leaders, in choir work and attendance at morning and evening worship and attendance at Sunday School and Young People's devotional services.

The women students have taken advantage of the Health Service and a large measure of preventative treatment has spared the women much illness which might have interfered with class work. Comparatively few cases of prolonged illness have been endured by them and only twice has the infirmary been used this year.

The women's rest room fitted up in the gymnasium by members of the Town and Gown Club has been an added convenience for the women. To further insure the health of the women it is recommended that the women's rest room in Eaton Hall be refurnished during the vacation.

On the whole the housing situation has been good. Those groups, in which the housing has been crowded, are planning to improve the situation by the construction of new and adequate houses which they expect to occupy when school opens in the fall.

A close relationship has grown up between the sororities and the Dean's office. Bi-weekly meetings with the Inter-sorority Council has kept me in close touch with the activities and attitudes of the sorority girls. Frequent informal meetings with the housemothers has enabled me to get acquainted with their problems. From this knowledge I feel that it would be advisable to grant them the title of Dean's Assistants in order that the girls may feel that the housemothers' rulings are approved in the Dean's office.

The purpose of the Residence Hall of Willamette is becoming, in addition to being a dormitory, more and more that of a community center for University women and friends of the University among the women of Salem. This year more than thirty social functions given by Faculty or students have been held in Lausanne Hall. At more than half of these friends of the University in the city of Salem have been present. This has helped to promote a feeling of interest in the students, and a community of interest among the students themselves.

In order that the original beauty of Lausanne Hall may be maintained it is to be recommended that attention be given to its needs during the vacation.

I wish also to express my appreciation of Miss Lelia Johnson as Director of Dormitory and to Miss Currey as resident nurse who has been faithful and generous in her response to the calls of the girls when they have needed the advice and help of a nurse.

Respectfully submitted,

OLIVE M. DAHL,
Dean of Women

REPORT OF DEAN OF THE COLLEGE OF LAW

To the President and Trustees:

The registration for the year 1927-28 was as follows:

Seniors	14
Juniors	23
Freshmen	21

Ten are recommended for graduation with the LL. B. degree.

Beginning next year all candidates for the degree must have completed two years of work in a standard college of liberal arts.

In the College of Liberal Arts students now pay a tuition charge of \$130.00. Not less than twelve hours a week will be required of law freshmen next year and it would seem proper that the tuition in law should be measurably increased. I recommend that with the opening of the school year in Sept., 1929, the tuition in the College of Law be changed from \$90.00 a year to \$120.00 a year.

In order to continue the development of the College, I recommend that an additional full-time professor be employed.

During the past year the College of Law has received in gifts from its friends a total of 4500 volumes of law books. Some of the books are new, all are in good condition, a few are especially valuable because they are out of print. There are but few duplications and as soon as space can be secured so that the books can be arranged on the shelves the College will have a usable library. In securing the books efficient, loyal and unselfish service has been rendered by Mr. Merton DeLong. On behalf of the students of the College, my associates of the staff, and in person I express gratitude to him for his interest, effort, and loyalty to the College.

The work of the year has been highly successful. The students coming to us are unusually eager to profit from the school and therefore are studious, prompt and wholesomely cooperative. I pay a tribute to them and offer my thanks to my fellow instructors.

Respectfully submitted,

ROY R. HEWITT,

Dean of College of Law

June 9, 1928.

REPORT OF THE LIBRARIAN

To the President and Trustees:

Outstanding features of the year just closed are the number of new books added, the new equipment, greatly increased and improved reference service, gains in cataloging, and decided gains in the desire and the ability of students to use the facilities afforded them.

The statistics for the year show a large increase in circulation. Periodicals and indexes are in more demand. Much more time is required for desk and reference work. While the students are helping themselves more, they call for still more help from the workers.

The material growth of the library is evidenced in the basement annex of two rooms with 800 square feet of floor space. More shelving is required in all the available wall space, and two or three stacks the length of the larger room are needed. It is hoped that another room of similar size can be made available in the basement, and that the heavy load of books, now quite inaccessible, in the attic can soon be moved.

The library is open more than 13 hours a day and has only two full time workers. The staff is nearly the same as last year. Sixteen students, mostly freshmen, have taken the one hour course in library methods and in connection with it have worked a total of 400 hours or 50 days.

Valuable gifts have been made by E. T. Brown, Rev. C. H. Bryan, Dr. and Mrs. H. J. Clements, Mrs. Ebsen, Mr. Bert Ford, V. P. Franklin, Dr. Gatke's Oriental history class, Mrs. J. W. Harbison, Mrs. Margaret E. Herrin, Hispanic Society of America, B. J. Hoadley, Dr. and Mrs. H. C. Jennings, Mrs. J. F. Kinder, Miss Mae Roberts, Dr. and Mrs. B. L. Stevens, J. W. Thompson, Mr. and Mrs. J. C. Thomson, F. J. Tooze, Paul Wallace and others.

Statistics have been kept in more detail. Home circulation of books, etc., has increased nearly 43 per cent—from 6,750 to 9,633; and 14,679 items have been checked out for room use. Over 1,600 volumes have been borrowed from the state library, most of them being held on reserve for 28 days. This library has made a few loans to both the state library and U. of O., and has borrowed a number of times from U. of O. Over 225 periodicals have been received for the whole or some part of the year.

Additions this year have been 6,730 volumes, including 4,500 volumes collected by Dean Hewitt for the law library. Of 1836 volumes accessioned, 1003 were purchased at an average cost of nearly \$2.00, an increase in the number of 70 per cent.

The new equipment of the year includes 216 feet of steel wall shelving, 168 feet of new shelves inserted in the main stacks, and 264 feet of wall shelving built in the basement annex, a total of 648 feet. Four new steel filing cases have been purchased for pamphlets. A truck, ideal for library service, was secured for the library through the generosity of Paul Wallace, C. A. Park and the manager of the water company

Respectfully submitted,

F. G. FRANKLIN, *Librarian.*

June, 1928.

REPORT OF THE PHYSICAL EDUCATION DEP'T.

To the President and Trustees:

The scheduled work of Physical Education has been carried on without interruption during the year. The services of Miss Currey and of Mr. Sparks have been splendid; with their cooperation the department has achieved an excellent standard which will be continued.

The physical examination conducted by Dr. C. A. Downs, the University Physician, at the opening of the year always reveals the need for special medical exercises for a few students and these have been given with good results. Dr. Down maintains daily office hours at the gymnasium and his report shows the large number of students who have consulted him.

Physical education for women is directed by Miss Currey who has conducted the courses as outlined in the catalogue. Her skill as a nurse has been of great value in remedial cases and in definite health instruction to individuals and classes. She has held weekly classes in swimming and diving, using the Y. M. C. A. pool. During the winter season basketball teams were organized in each of the college classes, which later conducted an interclass tournament. Indoor baseball was taken up in the spring.

Physical education for men has been directed by Mr. Sparks with the aim to interest all students in such education, to establish efficiency tests and to improve health. Every class was divided into squads under squad leaders, who were alternated, thus giving leadership training to all. Theory courses were offered as follows: Theory of Physical Education, Theory of Play, Practice of Play, Theory of Coaching, Athletic Training, Corrective Gymnastics, Kinesiology, and Physiology of Exercise. Next year a course in Personal Hygiene will be required of all freshmen men and women.

Intramural athletics, which includes competition between classes, fraternities and other campus organizations, were held in order to afford all students not on varsity teams an opportunity to participate in scheduled competition. The number engaged was larger than heretofore.

In intercollegiate athletics Willamette placed third in the Northwest Conference in football, second in basketball, second in men's tennis, fifth in track and second in baseball.

The Oregon High School Basketball Tournament was again held at Willamette and was unusually successful in arrangement and general satisfaction. Washington High School of Portland took the honors.

Throughout the year Mr. Kenneth Denman was an assistant in physical education and Mr. Jos. Kasberger assisted in coaching, both gentlemen serving with high acceptability.

Compared with other institutions, Willamette conducts its competitive athletics with a modest expenditure of money. We wish no professionalism and shall deplore any commercialization of college athletics. Our total receipts, including percentage of student body fees, were \$8,127.99 and the total disbursements were \$8,062.19, leaving a balance of \$65.80.

Certain repairs in the gymnasium and additional equipment are necessary. I trust you will authorize the proper committee to give prompt consideration to these needs.

Respectfully submitted,

R. S. KEENE,

Director of Physical Education

REPORT OF THE HEALTH SERVICE

To the President and Trustees:

As University physician in charge of the Health department, I beg to make the following report covering the health work of the school year closing in June, 1928.

The physical condition of the students has been, I believe, in general, very satisfactory. The Freshman class was examined during the first month of the school year, following the plan instituted three years ago. The incoming students as a rule were in good physical condition for the somewhat confining class work. No one was found whose condition would not warrant his embarking on the four year course. During the year however, several cases came to my attention where I was certain the student was attempting too strenuous a program in order to make himself supporting while carrying on the course of study as designed for the average student. I am impressed more each year that the student who must support himself and pay all of his own expenses should not attempt to carry the full number of hours. I am reminded of the late President Roosevelt's advise to self supporting students, to earn and save enough money by a year or two of work to carry them through a year or two of school, and that while they are attending school they should live leisurely, devoting a limited amount of time to student activities and sufficient time to their studies to make a well rounded college life. I see too many students who attempt too much and are not able to put their best efforts into either their studies or student activities and who finish college with shaky nerves and a feeling that they have not done their best.

Consultations with students have for the most part been conducted at the office in the University gymnasium at a definite hour each day. A few cases have been referred to my own private office for further examination and a few have been referred to specialists, particularly in the domain of the eye, ear, nose and throat.

A broad classification of the cases of illness that have come to my

Skin	295
Gastro-intestina	210
Respiatory	321
Injuries	89
Foot-all examination	30
Vaccination (small-pox)	72
Genito-urinary	28
Eye	30
Ear	8
General unclassified	267
Total	1350

Very truly yours,

C. A. DOWNS, M. D.

REPORT OF THE BUSINESS SECRETARY

To the President and Trustees:

The following report of the financial operations of the University for the year July 1 to June 30 is submitted herewith. In certain instances the figures for the previous year are also presented.

STATEMENT OF INCOME AND EXPENSE

Fiscal Year Opening July 1, Closing June 30

	1926-1927	1927-1928
Opening of year, Deficit	\$ 1,495.21	\$ 6,158.99
Total Inc. for Year	\$156,567.53	\$169,350.22
Total Disbursements	161,231.31	163,194.30
Overdraft Less Cash on Hand	6,158.99	3.07
	<hr/> \$162,726.52	<hr/> \$169,353.29
	\$162,726.52	\$169,353.29

CURRENT INCOME

FISCAL YEAR OPENING JULY 1, CLOSING JUNE 30

TUITION & FEES

Tuition C. L. A.	\$ 50,434.56	\$ 55,303.74
Tuition Music Dept.	5,868.20	6,103.00
Tuition Law Dept.	4,559.50	4,186.50
Tuition Summer School	3,685.92	2,375.96
Fees, Laboratory	2,668.00	2,249.75
Fees, Diploma	425.00	395.00
Fees, Special Exams.	182.00	116.00
Fees, Late Registration	90.00	140.00
Fees, Breakage Deposit	825.00	640.00
Payments Bills Receivable	102.00	5.00

Total income from students	\$ 68,840.18	\$ 71,514.95
----------------------------	--------------	--------------

ENDOWMENT—

General Fund	42,600.00	51,000.00
Home Scholarship	500.00	500.00

Total Endowment Income	43,100.00	51,500.00
-----------------------------	-----------	-----------

LAUSANNE HALL—

Dining Room	16,626.96	16,001.31
Room Rent	3,772.50	3,764.27

Total	20,399.46	19,765.58
-------------	-----------	-----------

TRUST FUNDS—

Student Body Fees	\$ 9,720.00	\$ 10,210.00
Pictorial Review Student Fund	150.00	
Maxwell Fund for Books	23.00	
Clark Bible Fund		75.00
Total	\$ 9,893.00	\$ 10,285.00

MISCELLANEOUS—

Board of Education	\$ 2,916.67	\$ 3,000.00
Book Store Sales	10,878.75	11,479.43
Alumni Subscriptions	91.50	87.00
Payment, on Gymnasium		
Balcony Expense		750.00
Sundry Receipts	447.97	608.67
Library Gifts & Fines		359.59
Total	\$ 14,334.89	\$ 16,284.69
Total Gross Receipts		
for the Year	\$156,567.53	\$169,350.22

CURRENT EXPENSE AND EXPENDITURE

INSTRUCTION—

Salaries Teaching Staff:

Professors	\$ 47,600.00	\$ 48,900.00
Ass't. Professors	16,043.20	14,000.00
Instructors	5,222.75	6,337.25
Student Readers	92.70	300.81
Professors in S. School	3,665.92	2,305.96
Professors in Law School	4,619.50	5,914.00
Total	\$ 77,244.07	\$ 77,758.02

SUPPLIES, EQUIPMENT AND OTHER EXPENSE—

Library Expense	\$ 1,278.51	\$ 1,627.55
Books and Periodicals	1,143.31	1,800.00
Paid on Pianos	414.00	2,650.00
Commencement Expense	374.04	240.72
Chapel Addresses		62.95
Chemistry Dept.	2,089.82	1,944.63
Physics Dept.	1,032.79	808.73
Biology Dept.	185.20	507.97
Home Economics Dept.	161.68	52.35
Music Dept.	121.99	93.87
Physical Education Dept.	211.62	38.00
Mathematics Dept.		13.42
Total	\$ 6,985.96	\$ 9,840.19

ADMINISTRATION—

Salaries	\$ 17,456.68	\$ 17,065.19
Postage	278.14	290.04
Telephone	173.86	174.91
Stationery & Printing	299.26	363.72
Advertising	295.99	480.25
Bulletins Annual	728.66	885.13
Bulletins Alumnus	876.96	833.63
Traveling Expense, President	229.19	168.25
Traveling Expense, V.-Pres.	917.58	938.56
Auditing Books	552.85	195.00
Sundry	154.93	247.01
Debate Prizes	15.00	5.00
Total	\$ 21,979.10	\$ 21,646.69

OPERATION AND MAINTENANCE—

Janitor Service	\$ 2,194.55	\$ 2,216.50
Janitor Supplies	149.92	133.30
Repairs & Alterations	1,046.81	1,339.40
Repairs Furniture & Fixtures	461.39	1,619.07
Payment Eaton Heating Plant	1,737.75	
Campus Extra Labor	115.64	716.64
Campus Lawn Mower		290.00
Fuel	1,944.19	2,429.96
Light, Water & Power	1,099.75	1,203.55
Insurance	1,265.05	488.15
Campus Improvement	2,995.47	

Total	\$ 13,010.52	\$ 10,436.57
-------------	--------------	--------------

MISCELLANEOUS EXPENDITURE—

Book Store Purchases	\$ 10,219.08	\$ 10,729.78
Perpetual Scholarships	2,000.00	1,500.00
Home Scholarship Fund	500.00	500.00
Balcony in Gymnasium	1,460.00	
Interest	11.25	10.07
Refunds Tuition & Fees	565.02	365.51
Refunds Dormitory	49.50	42.00
Special Field Man	200.00	
Inspection Fee	100.00	
Breakage Deposit Refund	324.80	346.98
Refunds Acct. F. M. Pledges	413.50	
Forward Movement Expense		71.15
Loyalty Fund Expense		106.42
Clark Bible Fund		75.00
Mirror Public Speaking Dept.		75.00
To Endowment on F. M. Fund		
Transferred in 1923		3,000.00

Total	\$ 15,843.15	\$ 16,821.91
-------------	--------------	--------------

HEALTH SERVICE	\$ 1,540.00	\$ 1,644.70
----------------------	-------------	-------------

LAUSANNE HALL	14,796.25	14,886.22
---------------------	-----------	-----------

TRUST FUNDS—

Student Body Fees	\$ 9,680.00	\$ 10,160.00
Maxwell Fund Books	2.26	
Pictorial Review Check to		
Student	150.00	

Total	\$ 9,832.26	\$ 10,160.00
-------------	-------------	--------------

TOTAL EXPENDITURES	\$161,231.31	\$163,194.30
--------------------------	--------------	--------------

WHERE OUR DOLLARS COME FROM—

Student Income	46.94	44.96
Endowment	29.38	32.38
Board of Education	1.99	1.88
Book Store	7.42	7.22
Lausanne Dining Room	11.33	10.06
Lausanne Room Rent	2.57	2.37
Sundry Receipts37	1.13

HOW WE SPEND IT—

Salaries for Instruction	51.02	52.77
Salaries Administration	14.57	14.15
Supplies and Other Expense	4.61	6.43
Home Scholarship33	.33
Perpetual Scholarships	1.32	.98
Health Service	1.02	1.07

Maintenance & Operation	8.82	6.82
Book Store, Mdse. & Expense	6.75	7.01
Balcony Gymnasium96	
Refunds61	.49
Lausanne Hall	9.78	9.73
Sundry21	.22

REPORT ON FORWARD MOVEMENT FUND

COLLECTIONS AND DISBURSEMENTS

Total Receipts to Date		\$834,499.53
From the following sources:		
On Pledges	\$628,874.70	
Interest	10,946.40	
General Education Board	189,042.13	
Eugene Graves—Annuity	5,000.00	
Alumni Loyalty Fund	636.30	
Accounted for as follows:		
Added to Endowment	\$560,042.13	
Paid Ladd & Bush old note	25,500.00	
Paid Balance Due on Lausanne & Rebuilding Waller	95,597.85	
New Gymnasium	78,500.34	
Campaign Expense	57,538.78	
Transferred to General Fund	9,662.00	
Interest Transferred to General Fund	3,950.00	
Current Expense since Campaign	2,014.63	
Office Equipment	402.36	
Auto for Field Man	327.56	
Taxes	149.21	
Attorneys Fees	40.70	
Abstracts Salem Lots	40.00	
Loss Sale of Bonds	5.00	
Balance in Bank	558.97	
Cash on Hand	170.00	

\$834,499.53 \$834,499.53 \$834,499.53

Respectfully submitted,

N. S. SAVAGE, *Business Secretary*

June 30, 1928.

BALANCE SHEET

DEBITS

PERMANENT FUNDS—

Investment of End. Funds	\$1,070,026.64	
Cash Awaiting Investment	5,461.44	\$1,075,488.08
Investment of Annuity Funds		49,600.00
Investment Home Sch. Funds		9,000.00
Investment of Trust Funds		10,000.00
Investment of Library		
Endowment Funds		3,000.00

PLANT ASSETS—

Buildings		383,568.00
Campus		250,000.00
Equipment & Fixtures		67,864.00
Unexpired Insurance		1,078.63
Music Building Fund		701.05

CURRENT ASSETS—

Bills Receivable		139.11
Cash on Hand General Acc't.		70.70

CREDITS

PERMANENT FUNDS—

General Endowment		\$ 541,897.99
Forward Movement Endow.		534,542.13
Home Scholarship Fund		9,000.00
Caroline A. Kamm Library Fund		2,500.00
Hammer Alcove, Library Endow.		500.00
Endowments subject to Annuities		48,647.96

FUNDS HELD IN TRUST—

For First M. E. Church		
Union, Oregon	\$5,000.00	
For Maria Beard Deaconess		
Home	5,000.00	10,000.00

GENERAL ACCOUNTS—

Proprietorship		702,625.93
Colony Memorial Fund		701.05
Maxwell Book Fund		20.74
Ladd & Bush		73.77

\$1,850,509.57	\$1,850,509.57
----------------	----------------