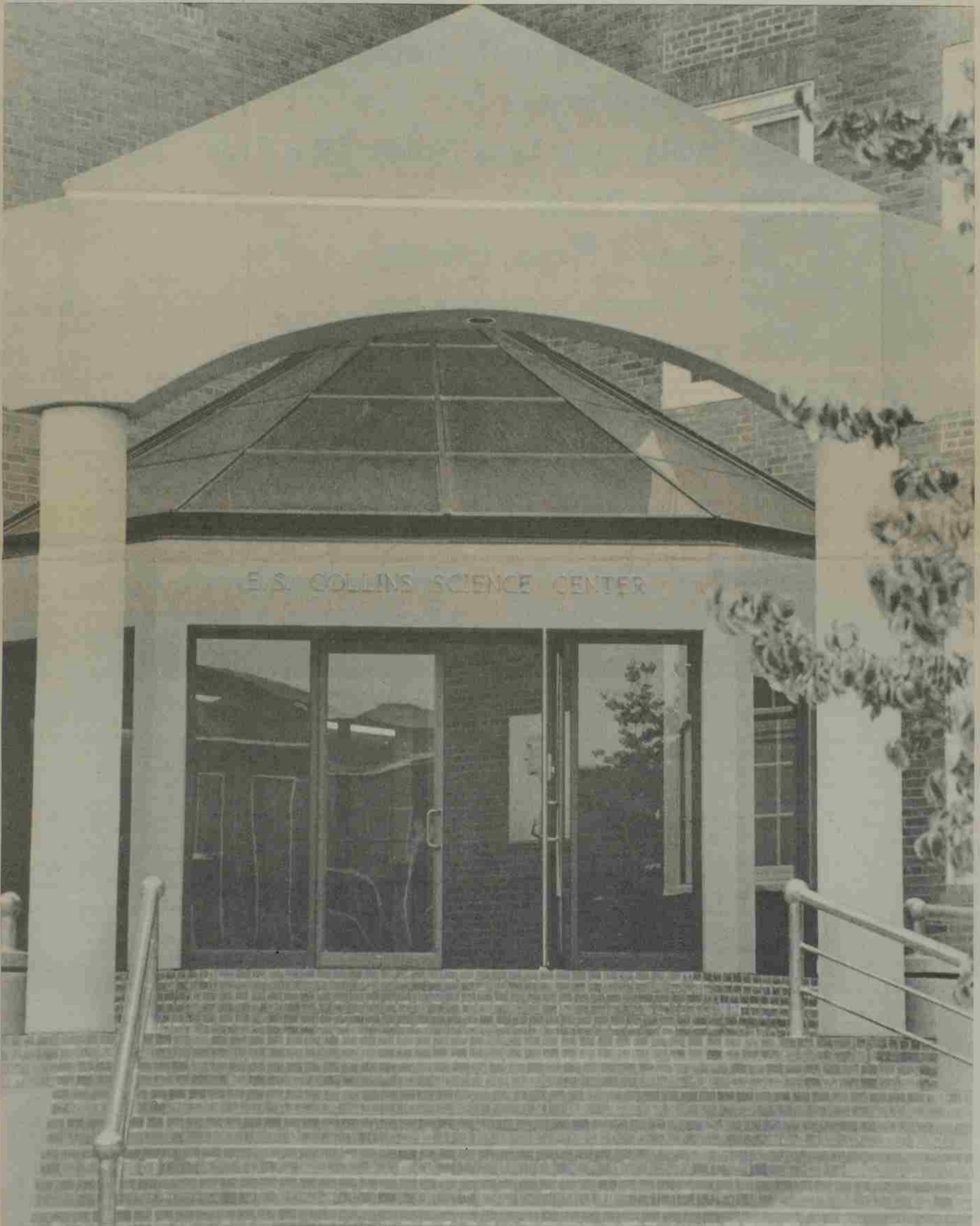




# Willamette Scene



SUMMER 1981

# INSIDE THE SCENE

## ON THE COVER

The newly renovated E.S. Collins Science Center will be dedicated this month. Photographer Jim Bortvedt captured the main entrance which faces southeast into the quad. The building cost more than \$4 million to renovate with the project taking just over a year to complete. Doors were open on time for the 1981 academic year and will be open for inspection during the dedication ceremonies scheduled for Sept. 25 and 26.



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**Willamette Scene**  
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## President grades his freshman year

The last piece of mail forwarded from a Minnesota address came almost a month ago, the last box in the basement has been unpacked except for those that will never be unpacked, and my first year at Willamette has now come to an end. I liked my freshman year. It has been a good first year, largely because students, faculty, staff, trustees and alumni have been so incredibly supportive.

Like other fellow freshmen this year, it seems only fair to go through an evaluative process. Perhaps, unfairly, this particular exercise is a self-evaluation, although I am not naive enough to imagine that other evaluations have not been made by some—maybe with greater accuracy and undoubtedly with greater intensity.

The Association of American Colleges, in analyzing university presidencies, has divided the role into five main categories. These seem appropriate as the bases for evaluation and I have assigned a grade for myself in each category, asking everyone to recognize grade inflation and the prejudices of the evaluator.

I. To administer the affairs of the institution in a business-like manner. Grade: B+

The budget was balanced, bills were paid, students were housed and fed, and most of the time we knew who was enrolled in what courses. With the operating budget for 1981-82 exceeding \$15 million, increased efficiency and economy must be realized without sacrificing quality.

II. To take initiative in shaping the purpose of the institution. Grade: C-

Perhaps it is merely a defense mechanism but it seems somewhat presumptuous for one who has been here a dozen months to take too much initiative in shaping the purposes of an institution that has been around for 140 years. I have listened a lot this year, however, and while I remain deeply committed to our historic purposes as a liberal arts college, I intend to participate and encourage dialogue this year in relating our curriculum to our general purposes and our purposes to the realities of today's world. We must be open to new approaches and areas of academic interests that will adequately prepare our graduates to compete successfully in the 20th and 21st centuries. This may mean a reaffirmation of our traditional undergraduate curriculum but it may mean increased participation in new areas such as computer science and business administration.

III. To provide a positive image of the institution among those outside of it. Grade: A-

This was an easy task because I merely had to share externally all the fine things that were occurring internally. How difficult it would be if either our purposes or our performance did not command

sufficient self respect to warrant an honest, enthusiastic endorsement. I believe in what we are doing and I welcome the opportunity to tell others about it. This year I was privileged to meet alumni in Seattle, Portland, Honolulu, San Francisco, San Diego, New York, Washington, D.C., as well as in our own backyard in Salem, and I look forward to increased opportunities this year.

IV. To secure funds and facilities to make the institution grow and prosper. Grade: B+

I suppose I would have to accept the blame for resources not provided so I will accept some of the credit despite full recognition that in most cases successes were the result of the work of others. Total gifts for the institution this year reached \$3,770,069, the second best year in the University's history. Alumni giving was up, more alumni gave, and a significant number increased the amount of their giving over last year. Collins Science Center was rebuilt this year at a cost of over \$4 million and the project has been fully funded. The need is so great, however, that additional progress must be made. Only about one in five of our alumni give to the Annual Fund and I believe the quality of what has happened to students at Willamette and what can happen in the future makes us worthy of greater support.

V. To stimulate and facilitate the work of the faculty. Grade: C+

I wanted very much to give myself a higher grade here because I believe this is central to the success of the University. But the list of specific accomplishments in achieving this objective is too brief. We increased salaries for 1981-82 but barely kept up with inflation. New faculty to fill endowed chairs in Religion and Public Administration were employed for 1981-82. About a third of the faculty received some kind of summer research funding. We must intensify efforts to attract and retain an excellent faculty judged by their ability to teach, pursue scholarship, and contribute to the Willamette community. Perhaps some faculty might be willing to increase my grade in this area because I left them alone. A policy of benign neglect is not all bad.

My overall GPA is about a B. If you think I have been too easy on myself, I ask for your patience and support. Most students do better during their upper division years, although frankly, I am not too interested in accelerating toward graduation. If you think I have been too hard on myself, bless you. You are undoubtedly a person of great discernment and good judgment, a shining example of Willamette's best.

In any case, I am grateful to everyone who helped make my first year at Willamette a growing, meaningful and enjoyable experience. I ask your help in overcoming the usual sophomore slump.

Jerry E. Hudson

# NEWS BRIEFS

## Trueblood edits Byron book

Paul Graham Trueblood, Professor Emeritus of English at Willamette, has pieced together, "Byron's Political and Cultural Influences in Nineteenth-Century Europe: A Symposium," which deals with the nature, extent, and effectiveness of Byron's influence on the climate of thought at that time.

The effort is a collaboration of Byron scholars from throughout the world and edited by Trueblood, whose own contributions are

included with those of leading Byronists from England, France, Germany, Greece, Italy, Poland, Portugal, Russia, Spain and Switzerland.

Trueblood is the author of two other works on Byron—"The Flowering of Byron's Genius: Studies in Byron's Don Juan," and "Lord Byron." His current effort was published in April of this year by the Macmillan Press in London and by Humanities Press in the United States.

## Don't "shun" September at Willamette

September will be a month of "shuns"—renovation, convocation, dedication, celebration—as Willamette begins its 140th academic year. The University is hoping for broad participation from alumni, students, faculty members, administration, trustees, and other friends.

With Collins Hall renovation completed for the beginning of the fall term, the venerable structure will be re-named the E.S. Collins Science Center and dedicated at a ribbon-cutting ceremony on its front portico at 11:50 a.m., Friday, September 25. The dedication will be preceded by an 11 a.m. lecture in Smith Auditorium, "Adventures in Research" by Dr. Herbert C. Brown, the renowned Purdue University chemist and winner of the 1980 Nobel Prize. Following the dedication there will be an all-campus picnic for the campus community and guests on the quad. The science center will be open all afternoon for inspection.

Alumni generally, and science alumni particularly, are invited to

attend the dedication events and informal meetings with the science faculty the following day from 10 a.m. to noon, Saturday, September 26. The science alumni activities will conclude with luncheons at the University Center for biology, chemistry, and physics graduates and for alumni in general. The Saturday get-together begins with coffee and donuts at 9:30 a.m. on the portico of E.S. Collins Science Center.

All told, the building renovation and new science equipment will cost in excess of \$4 million. The beautiful, carpeted, wood-decorated interior provides safe, modern facilities, certainly among the best in the nation at a small liberal arts school. In addition, the building has become much more accessible with an elevator and entrances on all sides. The new main entrance looks southeast across the quadrangle at Bishop Student Development Center. E.S. Collins Science Center is named for Everill Stanton Collins, a successful lumberman who began his

family's many years of devotion to Willamette, a loyalty that continues to the present.

Two days before the dedication—Wednesday, September 23—Librarian of Congress Daniel J. Boorstin will speak at 11 a.m. in Smith Auditorium on "Professionals, Bureaucrats and Leaders." An honored and celebrated historian, Dr. Boorstin will spend time with students and faculty members, as will Dr. Brown.

If Collins renovation is the highlight of campus construction this summer, it isn't all that has been renovated. The Playhouse lower level is being upgraded with a larger Green Room, located so it is more accessible to the audience; more professional costume and make-up areas; and addition of a rest room for the dance studio and a rehearsal room. Meanwhile, over in the College of Law, the library has received some new walls and glass to provide a special cubicle for a LEXIS terminal which provides a computer-access legal research system for law students and faculty members.

Actually the celebration of the 140th academic year began with the annual President's Convocation in Smith Auditorium at 8 p.m., Wednesday, September 2. The speaker was Dr. Lane McGaughey, a distinguished teacher and author who came from University of Montana to become the first George H. Atkinson Professor of Religious and Ethical Studies. As occupant of the endowed chair, Dr. McGaughey will continue his scholarship while teaching in the religion department. The lecture was preceded by the President's greeting, honoring of students, and an academic procession with faculty and administration in full academic regalia.



BOORSTIN



BROWN

Before Dr. McGaughey's lecture, students had their annual opening dinner on the quad and the campus community had the opportunity to get its first glimpse of the completed E.S. Collins Science Center.

## Corcoran, Trenbeath named to Alumni positions



COLLEEN CORCORAN



BILL TRENBEATH

Colleen Corcoran and Bill Trenbeath have joined the Willamette University Alumni Office. Corcoran is the new Alumni Director and Trenbeath is Associate Alumni Director.

Ms. Corcoran comes to Willamette from the Mercy High Schools in Burlingame and San Francisco, California, while Trenbeath will move to the Alumni office from his position as Chairman of the Willamette Physical Education Department.

Currently serving as campaign coordinator of the Mercy High Schools' capital campaign, Ms. Corcoran has been with the schools since 1976. A graduate of Holy Names College in Oakland, California, with a Bachelor of Arts degree, she has 12 years of teaching experience.

In addition to her work as Development Director and campaign coordinator for the Mercy High Schools, Ms. Corcoran also has completed graduate work in fund raising, psychology, education, English and supervision and management.

Trenbeath has been at Willamette since 1973 as physical education instructor and head baseball coach. He received his degree from Whitworth College in Spokane in 1963 and his masters from the University of North Dakota in 1967.

He taught and coached at both the high school and college level before joining the Willamette staff. Trenbeath will continue as head baseball coach for Willamette. Linda Garrett will chair the Willamette Physical Education Department.

## Atkinson School changes name

By action of the Executive Committee of the Board of Trustees the Atkinson School has a new name: Geo. H. Atkinson Graduate School of Management, and the degree offered by the School will be the Master of Management.

The name changes "do not in any way imply a departure from the original mission and concept of the Atkinson School," Dean Jay Doubleday wrote to alumni of the School. He assured them that the School's faculty and the University administration are "firmly committed" to the idea that managers in all sectors need common skills and that learning together is an efficient way for government and business executives to prepare to deal with the relationships between business and government.

These changes were proposed by the dean and faculty of the School, approved by President Jerry Hudson, and recommended by the Board of Trustees Committee on the Atkinson School. The Executive Committee of the School's Alumni Association and individual alumni were asked to comment on the proposal.

The word "management" is replacing "administration" in the School's name and degree. "Management" is used very widely in both business and government to refer to the leadership roles to which Atkinson graduates aspire.

## Law receptions set for September

The Willamette University College of Law will hold a reception for its alumni who are members of the Oregon State Bar on Thursday, September 17, 1981, in Portland.

The reception will be held in salons A and B of the Portland Marriott Hotel, 1401 S.W. Front Street, in Portland from 6:30 to 8:00 p.m. Lee Tornquist, Dean of the College of Law, and members of the Willamette faculty and administration will be present at the function which will be a cash bar only.

In addition, a reception for Willamette law alums is scheduled for Vancouver, British Columbia, on Wednesday, September 16.

# TWO DIFFICULT DECADES

By Wright Cowger  
Professor of Education

They are going to move Willamette to Portland!

In November 1890, a group of local citizens met with President Thomas Van Scoy and presented him with a proposal which they hoped would keep the Pioneer University in Salem.

We, the undersigned committee, on behalf of the citizens of Salem, State of Oregon, recognizing the importance of doing something for the better endowment of the Willamette University hereby submit the following plan and proposition, having the good of the University in view . . .

The trustees were offered options to buy five tracts of land in North Salem (the tract lay just north of the present state fairgrounds) totaling 732 acres at a purchase price of \$140,000, or approximately \$190 per acre. 140 more acres were promised at \$100 per acre. The plan was to divide 620 acres into lots and acre tracts and sell as many as needed to pay the original debt and leave 250 acres in fee-simple deed to the University. The sale of the existing campus near the capitol would provide construction monies.

It was an attractive proposal. So was the offer of land and services in Portland. All during the fall, Willamette's chancellor, Charles Carroll Stratton, had been working closely with a committee from the Methodist Conference to plan the move to Portland. Stratton's hope was that greater endowment support would be available there.

The trustees met in Salem on December 17, 1890, and a long and bitter debate lasted into the night, postponing a decision until the subsequent meeting in Portland on the 22nd. The board voted not to move the University to Portland and to reject the proposal of the Salem citizens.

Stratton's group reacted swiftly. Within two days, articles of incorporation were filed for a new Methodist school, to be known as Portland University. Construction was begun a short time later on a site along the edge of the Willamette River.

Although their building was not completed, the University of Portland opened classes in September, 1891, with ex-Chancellor Charles Stratton as President and ex-President Thomas Van Scoy as Dean. Thus began a great struggle for resources and for students.

In spite of his record of positive achievements during 10 years as Willamette's eighth president, Van Scoy was soon the recipient of expressions of hard feelings by some in Salem. He and Stratton were "turn-coats." The following two items are typical of talk floating around the city. The first article described a reporter's trip to the new "university." After a lengthy picture of the difficulties encountered in traveling by rail out



PRESIDENT T. VAN SCOY, D.D.

VAN SCOY



COLEMAN

from the center of Portland to the university on the slough and a description of the mud and mess around the "campus," the reporter concluded:

And this is Portland "university." If a new crop of the sucker tribe don't hatch out, or swarm before long, this writer predicts that those logs and stumps will not give way to the sylvan shades of a great institution of learning very soon—and they certainly never will under the management of Stratton, Van Scoy, et. al.

Salem Weekly Statesman, Jan. 16, 1892

A Salem businessman in Portland yesterday incidentally met the contractor who is building "Portland University" out on Mosquito slough. The contractor was in the depths of despondency, for cruel adversity stared him in the face and he told the Salem man a tale of woe. He had put \$8,000 in work and \$15,000 in material in the university building, and yesterday, when payments became due, there was not a cent to be had from the promoters of the wildcat scheme. An appeal to Van Scoy for the money rightfully due him was fruitless, and when he interviewed President Stratton that worthy broke down, as the tears coursed down his cheeks, he told the contractor the university coffers were empty and implored him to keep it quiet. Tears and supplications are scant remuneration for work and the contractor has ordered his men off the building and will file a lien on it. This is but a fit sequel to the underhanded motives

employed by the Portland delegation to injure Willamette, and is fast beginning to recoil upon the heads of its motley instigators. "Pride goeth before destruction, and a haughty spirit before a fall."

Salem Weekly Statesman, March 4, 1892

The competition for students between the new Portland "university" and Willamette in the 1890's led to charges and countercharges of improper recruiting practices. Word was around Salem that the Dean of Portland U., Thomas Van Scoy, was spreading rumors that the Willamette campus was unsanitary and a very unhealthy place to live. This brought an angry response in the form of a letter to the editor of the *Salem Oregon Statesman* written by William S. Arnold, Professor of the Commercial Department and History, Willamette University:

... Fourth, the health of the students and faculty for the past 12 years (at Willamette) has, on the whole, been exceptionally good, the writer never having lost a week from duty during these twelve years, and that if any time there was any serious illness among the students it was due either to Dr. Van Scoy's ignorance on the proper sanitary measures or his almost criminal neglect in not seeing that they were duly observed. I make this statement, because one of the doctor's stool pigeons, who never spent a week in Salem to the best of my knowledge, has been telling the dear young people what a dreadful unhealthy place it is and similar stories. Fifth, that in spite of the resolution passed by the M.E. conference last

August to prevent the doctor and others from unjustly and unfairly influencing our students to change their school relations, he has persistently tried to swarm our students by sending, or causing to be sent, catalogues with his card in them as dean of the swarm, and by going so far as to come to Salem and sleep with one or more of these young men and by getting others to engage in similar work.

Statesman, August 12, 1892

The Methodist Conference was persuaded to withdraw its financial support from the Salem school and bestow it upon the fledgling Portland college. This action triggered the most serious crisis ever to be faced by the original University. By 1897, Willamette was in deep trouble, and a plan was developed to transfer the University to the state, calling it Willamette University and State Normal School. The move was never made. In the following year most of the trustees were convinced that foreclosure was imminent.

The new Portland college was faring no better. Serious financial troubles plagued the school and by 1896 it was consolidated with the struggling University of Puget Sound in an effort to save both institutions. The end was in sight in the fall of 1899 when the Methodist Conference met and recorded these minutes:

University Park (Portland) and West Hall have been surrendered to the creditors of Portland University . . . That we recommend the consolidation of Willamette University and Portland University; that we request Portland University to close up its work as a separate school by the end of the present year; that . . . the Willamette University adopt the alumni of Portland University and publish their names in its catalog, provided it is agreeable to said Portland alumni.

President Willis Hawley of Willamette (one of four W.U. graduates in the class of 1887) acknowledged this action in his annual report to the trustees, June 19, 1900:

To the Honorable Board of Trustees, Willamette Univ., Salem, Or., Greetings—In transmitting to you my seventh annual report, I congratulate this board on the happy solution of the educational problem which has disturbed the Methodist Northwest for several years; this problem has been solved by the union of the two schools on terms entirely satisfactory to both. Our field is now undivided, our patrons not disturbed in mind by the conflicting claims of two institutions under the patronage of the same church, and we hope we have the undivided and hearty sympathy and support of the conferences.

# FOR WILLAMETTE

Under such favorable conditions it is to be hoped that the coming years may prove prosperous, and I think it is not hoping too much to hope that the day of our financial salvation draweth nigh.

Shortly after the turn of the century, West Hall and the Portland University property were sold to the Catholics.

Although the immediate crisis was over, Willamette still faced a half dozen very lean years. There were too few paying students, too many worthy but destitute applicants, only one building with limited space (Waller Hall), and too many bills. The Willamette medical school had been forced out of its building in Portland and was holding classes all over Salem, desperately needing new quarters.

President Hawley held on for two more years, then turned over the leadership role to John Hamline Coleman in 1902. Coleman began a campaign to collect ideas. How can we move Willamette forward in these first two decades of the new century? Two of the many responses which are on record deserve special attention.

Salem, Oregon,  
August 10, 1904  
To the Honorable  
Trustees of W.U.

Gentlemen: At a meeting of the faculty this morning it was decided that we recommend to the Board this plan:

That a list of public schools having twelve grades, in Oregon, and perhaps in Washington and Idaho be made.

That the Trustees announce to those schools that free tuition for one year will be offered to the student who receives the highest class marks during his twelfth year.

We believe this to be an excellent way to advertise, and to awaken interest on behalf of our school in communities not now patronizing us.

Respectfully,  
James T. Matthews

The second response came in the form of a letter from a trustee who was unable to attend a special meeting of the board called by Coleman for December 6, 1905, to consider the desperate financial situation:

My dear Dr. Coleman:

... The interrogatory is: What shall we do with the University: For a year or two tide over the best you can. Keep a solicitor in the field. If hard pressed resort to heroic treatment. If not absolutely impossible let the University become a borrower of some part of the endowment fund. Perhaps relief will come in sight.

If not, then do as one would do with any losing enterprise: go into liquidation, deed the College of Medicine barely sufficient ground for its requirements ... lay off the

balance of the campus into lots and commence their sale reserving to the last a block or two where stand the buildings. By that time, if

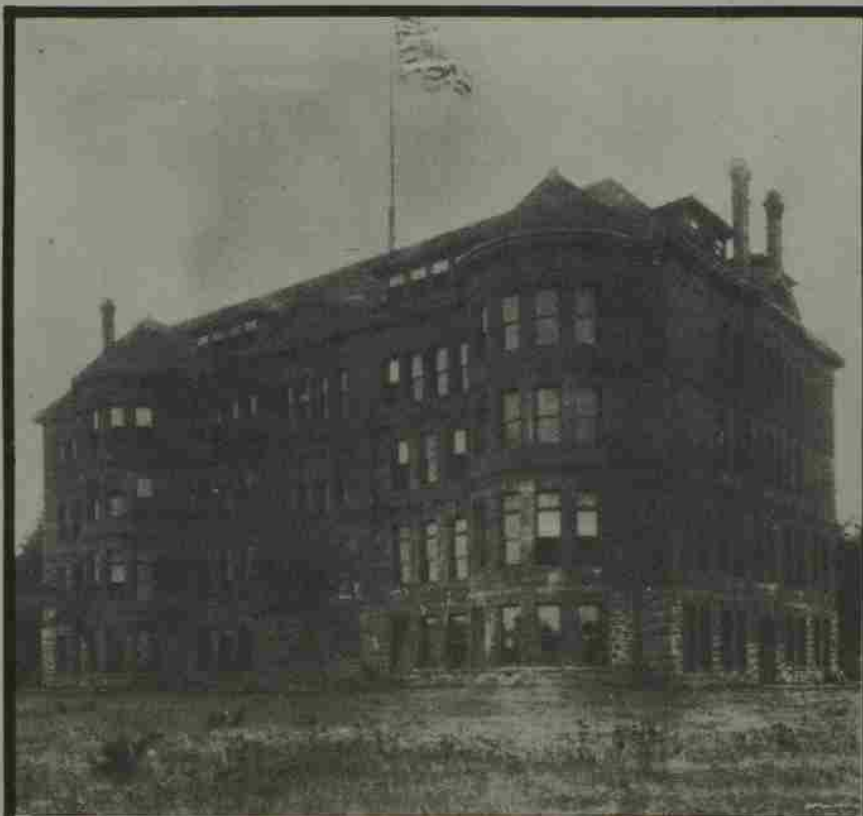
finances justify, purchase 200 or 300 acres of land on the railroad or river either in Polk County or Marion County, preferably the latter, and

commence the erection of cheap buildings. Lots and small tracts could be sold at a profit. If the present buildings could not be sold at a satisfactory price change them into flats and rent them out ... Two or three years ago I made a suggestion which was a little wild: That your Geologist with some of your students take an outing in the Cascade or Calipooia Mountains, and where the best mineral prospects were found take up mining claims ...

As a flyer, how would it do to ask the scholars to suggest as many patentable things as they could think of. Let them cudgel their brains for say two weeks and bring in their lists ...

In the meantime trust in Providence and keep the powder dry, that is, depend upon rational methods. I have been assisting the University in my humble way for about a quarter of a century and will be glad to do so again when my finances will permit.

Very cordially yours,  
J.D. Lee  
Portland, Dec. 5, 1905



WEST HALL, built along the Willamette River in Portland was to have housed Willamette University after a move from the capital city. West Hall became the foundation for the new Portland University and Willamette remained in Salem. A struggle for both resources and students began between the two schools. The immediate crisis ended after the University of Portland property was sold to the Catholics and Willamette, under the direction of president John Hamline Coleman, reversed a desperate financial situation adding several new buildings to the Willamette campus, including the start of Eaton Hall (below), which was more than half completed when Coleman retired in 1908.



(Joseph Daniel Lee (no direct relation to Jason) was a graduate of Willamette's affiliated La Creole Academy in Dallas, Oregon. He married Eliza Alice Witten, a Willamette graduate, and was both a representative and a state senator during the 1880's. Lee was president of the Oregon Academy of Sciences, and of the Oregon Pioneer Association; member of the Oregon Historical Society, co-inventor of a fire escape, inventor of an improved water wheel; a 32d degree Mason; superintendent of the Oregon State Penitentiary; secretary of the Portland Board of Trade; founder of the city of Oak Grove; in the real estate business; and a Presidential elector in 1908.)

When the good ideas were coupled with hard work and much sacrifice, the corner was turned and the Coleman administration went on to achieve a notable record of providing buildings as evidence of the growing strength of the University.

The Medical Building, corner of Winter and State (now Art) was completed in 1906. A lovely Salem residence was moved to campus to become the Music Building (1907). The Kimball School of Theology was constructed along State Street that same year. And the grand new Eaton Hall was more than half way along when President Coleman retired in 1908.

Willamette had survived.

# ON THE SCENE

The summer went rolling by for many of us and while Willamette faculty and staff members made the most of it like anyone else, their academic activity didn't cease and honors and awards poured in for many. Some of the active and honored were (clockwise from top right) Atkinson School Associate Dean, Barbara Karmel, who was named as one of the "100 Most Powerful Women in Oregon" by Oregon Magazine; law professor Jim Nafziger, who was

busy speaking at various conferences at UCLA concerning the 1980 Olympic boycott by the United States, and more recently at a sports law conference held at Indiana University; Julio Viamonte participated in the Haydn Festival in Coos Bay as a bass baritone soloist with the Rosari Litany; and Willamette's highly successful swim coach Jim Brik was honored both by the NAIA and the Salem Sports and Breakfast Club as Coach of the Year.

**JIM BRIK**



**BARBARA KARMEL**

**JIM NAFZIGER**



**JULIO VIAMONTE**

# THE RUN OF THE HOUSE

*Willamette was never like this*

At least not for Bobbie Weidner ('69), who is back at the books only this time with a different twist. Pursuing her master's at the University of Oregon, Bobbie is certainly not your typical student.



Feature By  
Tina Davis  
and  
Steve Lathrop

Photos By  
Jim Bortvedt

# IT'S NOT LIKE IT USED TO BE

It was not your typical kidnapping. The victim was whisked away in full view of friends, classmates and "sisters." There were no blindfolds or closets, no tape recorded messages, and the ransom was paid in a sweat sock. The FBI wasn't even alerted.

It was the kind of case that Inspector Erskine wouldn't touch. Patty Hearst would snicker at such antics. And Bobbie Weidner (the victim), just took it in stride. After all, it's all part of her job.

Bobbie Weidner, you see, is a housemother for the Chi Omega Sorority on the University of Oregon campus. And that's not very typical either when you consider that Bobbie is only 33 and was a member of Willamette's Nu Delta chapter of Chi Omega herself, as recently as 1969.

Well, Bobbie is back in school again, pursuing her Masters degree in Business Administration at Oregon, living at Chi Omega, and even getting kidnapped by fraternities out to raise money for charity. This time she is finding that her study breaks are usually for different reasons than those she had at Willamette. In fact, the kidnapping may have been the closest thing to a Willamette experience. Usually postponements are in the form of bailing out water from a flooded basement, solving the problem of a blown hot water heater just when 60 girls are converging on the showers, or just listening when someone needs a sympathetic ear.

She isn't complaining, though. The

advantages seem to outweigh the problems. And besides, the problems aren't really problems, they are more like distractions.

But how did this all come about? Housemother wasn't high on Bobbie's original list of ideas when she was accepted into the Oregon Masters program. In fact, it wasn't on her list at all. The idea came from a friend. A Willamette friend.

Liz Thwing, who graduated from Willamette with Bobbie, was providing temporary shelter in Eugene while Bobbie looked for something more permanent. Liz also just happens to be President of Corporation Board at Chi Omega and it was her suggestion that Bobbie apply for the position since the sorority was looking for a housemother.

Bobbie's reaction was to the point. "Do housemothers have to be over 50?" Obviously not. Bobbie got the job and it's been an interesting experience to say the least.

It certainly was a change. Bobbie had returned to California after graduating from Willamette and worked for the YWCA as a program director. After that came a stint as a recreational director at an apartment complex in Santa Clara, where she also received her teaching certificate. In 1972 she began an eight-year teaching career at Montgomery Elementary School in Palo Alto where she instructed fourth graders. The idea to pursue her master's took her away from the fourth graders and

threw her in the midst of 60 college women.

Bobbie stresses that she 'isn't a counselor.' Well, not exactly. What she is is a graduate student with a dash of counselor, a spattering of friend, and a couple extra helpings of homemaker thrown in.

"It's just like running my own home, except on a larger scale," she says modestly enough.

Quite a bit larger actually. Most people don't run homes with \$2,500 monthly food budgets. This may sound like a luxury except when you stop to consider that there are 60 mouths to feed, which tends to cut down on the creativity.

Bobbie doesn't do any of the cooking herself, but she has been able to incorporate some of her own recipes into the routine menus. Still, nobody's perfect and complaints do pop up. Bobbie 'tries to accommodate.' For the most part, the sorority members are in agreement that the kitchen is running smoothly and the food has improved.

It's all a credit to Bobbie's supervisory talents. She manages a small staff of cooks, housekeepers, houseboys (kitchen helpers), and groundskeepers. The luxury of a staff also means some inconvenience in terms of hiring and firing personnel. She has had to relieve people simply for not doing the job. That is what being a housemother means and Bobbie has learned to take it in stride.

And something always seems to

pop up. When a fraternity paints its name or some other choice words or phrases on a spot other than the front porch, that means Bobbie hires someone to sandblast the paint away. If there is a broken window, Bobbie hires someone to come and replace it. And perhaps most importantly of all, if the TV goes on the blink (heaven forbid), Bobbie digs up all the extra dollars at her disposal and hires a repairman.

Although most of Bobbie's responsibilities have to do with logistics, she does mend an occasional heart or offer a word of advice without becoming too involved. And that just might be the hardest part about being a housemother.

"I know I have to keep my distance and that's not easy to do at times," admits Bobbie. "The girls do come to me but I don't tell them what to do. I simply try to offer them a chance to explore all the alternatives."

The problems laid on her doorstep can stem from boys to schoolwork to money. And they can be very sticky problems. One girl came to Bobbie faced with making a decision about a career choice. She was interested in music while her parents were determined to have her pursue business as a career. It came to the fact that her funds would be cut unless she followed her parents choice. Bobbie simply laid out the alternatives. Could the girl get financial aid? Had she expressed her feelings to her parents? What kinds of opportunities were there after graduation? And was a compromise possible?

"I didn't offer her a solution," says Bobbie, "but I did give her some things to think about so she could make her own decisions."

Some of the girls in the sorority are even her classmates. In the spring she took a computer programming class with two of the girls in the house. "It was fun," Bobbie smiles. And the girls in the sorority tend to agree. Bobbie has become a good friend.

Like many of the other students, she can be found procrastinating in the TV room upstairs or just passing time in the coffee bar. Being a former active Chi Omega, Bobbie has privileges that many housemothers are declined. She is active in initiation activities, RUSH and social functions.

"I don't get involved in too many of the personnel/standards problems. The girls pretty much handle that themselves," relates Bobbie.

If a girl is having a problem living up to the house standards, she meets with the house standards board, not with the housemother. And that's the way Bobbie likes it.

RELAXING on a quilting project in her room, Bobbie Weidner has meshed together schoolwork with the responsibility of running a household full of young women. It's a tough assignment that makes her free moments all the more enjoyable when they can be found. She has managed to make the most of her time and most of that time has managed to be full of surprises.





# FOR 'MOM' BOBBIE WEIDNER

Besides, there is enough to worry about just keeping the house running and carrying a full load of classes. Courses in management, industrial relations, behavioral science and work group behavior help account for what spare time is available to Bobbie during the school year. And just how does she manage to study amid the hustle and bustle of a sorority house and the responsibility she carries with it?

Bobbie credits Willamette.

"I think more than anything, Willamette taught me how to study," says Bobbie, who manages to squeeze in enough hours in a day to get through her assignments. A note on the door is usually all it takes to insure privacy. "Unless it's an emergency, the girls leave me alone when I'm studying."

Between it all there doesn't appear to be much time for a social life and Bobbie admits that "it's limited." She has her own apartment on the ground floor of the house where she does most of her studying, works on a quilting project or balances the Chi Omega budget.

Bobbie does bring friends over to study, but notes, "When I do, their first reaction when I tell them where I live is, 'you're kidding!'"

She's not. She realizes the limitations and adjusts.

"There are a lot of things I miss," she concurs. "Being able to cook for friends is something I enjoy and can't do in my apartment but I have been able to compromise by volunteering to cook dinner in their homes."

Enjoying a cocktail before dinner or a glass of wine during is also out but Bobbie doesn't mind following the no-alcohol rule that goes with living in a sorority. "Besides, I can go down to Duffy's just like anyone else; it's not that far away."

The adjustments haven't dimmed her enthusiasm. Bobbie likes to be active, and despite all the action just living in a sorority brings her, she still finds time to serve on the Board of Directors of the University Book Store, where she was elected to a two-year term.

It is the kind of energy that has brought her the respect of the Chi Omega sorority members.

"She listens to us," offers chapter president Sue Eskildsen of Salem. "When there is a problem, Bobbie gets things done. She works for us. If we don't like something, she's willing to go to bat."

The most noticeable accomplishments, according to Bobbie, have been brought about through the cooperation of the girls and chapter alumnae and she chalks up most of the improvements to their efforts. When Bobbie arrived, a new copper front awning, an improved study room, a redecorated coffee bar (with doors—a new and needed addition according to the girls), and a redecorated TV room had already been added to the livability of the sorority. Bobbie was the icing on the cake, the final and, in many ways, most important recent improvement.

For certain however, Bobbie isn't just one of the girls. Sometimes she



**EASY TO TALK TO**, Bobbie has provided the sorority sisters at the Chi Omega House on the University of Oregon campus with a "good listener." Bobbie doesn't give personal advice but she will attempt to give the sisters a chance to look at all the options available when they come to her with a problem be it personal or school related.

says that can be painfully obvious when she thinks back to her days at Willamette and sees how things have changed in what seems like just a few short years.

"I think girls still worry about the same kinds of things they worried about when I was in school at Willamette," she says. "You know, things like who they are going to go out with on Saturday night. I do think a lot less worry about getting married."

Bobbie was quick to point out that she was the only senior in her sorority "who wasn't pinned or engaged."

What it boils down to is a more career oriented view by the girls today. "A lot of the girls come here to choose a major with a specific job in mind. I know I had a good education at Willamette but when I got out I didn't know how to apply all that knowledge to the real world."

It's a change for the better according to Bobbie, who feels that way about most of the changes she sees in college women today, including the dress code.

"I can really see the differences there," laughs Bobbie, who was instrumental in making changes in the standard of dress required at Willamette in the late 60s. Still, Bobbie is a bit on the conservative side.

"I wouldn't think of leaving the

house without a pair of nylons," she laughs, "but the Chi-Os here don't give it a second thought."

Bobbie still has another year of school and serving as the Chi Omega housemother. Her own goal is to earn her MBA by June of 1982. From that point on it's wait and see.

One interest she plans to pursue is revival of the Nu Delta Chapter of Chi Omega at Willamette. The sorority has been inactive on the Salem campus since 1972.

"It would be nice to see the chapter active again," said Bobbie. "I would certainly be willing to work to get things going there. I just hope some of my sorority sisters feel the same way."

Her experiences at Oregon have helped her regain interest and have helped her in a lot of other ways as well.

"This is working out very well for me. I live right on campus, I have free room and board and it's been a great experience. I believe I've learned a lot from it."

She has given a lot as well. From the first day when she formed the bucket brigade and bailed out the flooded basement, right on through the broken water heaters, the kisses from fraternity pledges, and the kidnappings in the middle of dinner, Bobbie Weidner has managed.

She has managed to run an effective ship at the Chi Omega house, earn the respect of the sorority members there, change her career direction in mid-stream, readjust to the pressures of graduate school and study, and keep her sense of humor. The latter is no easy accomplishment in the face of the pressures she faces.

Pressures don't seem to get Bobbie down, however. She has been an optimist since her Cubberly High School principal, Scott Thomson (WU '51), suggested she enroll at Willamette. It's a road that has brought her from Palo Alto, north to Salem, back to California and now north again to the University of Oregon.

She hasn't regretted the decision and neither have the Chi Omega sisters. And that, unlike some of the kidnappings, practical jokes, and problems she must contend with day-to-day throughout the school year, is very typical.

**Editor's Note:** Bobbie Weidner will begin her second year of graduate school at the University of Oregon this fall and will also return as housemother for 60 sisters of the Chi Omega House in Eugene.

# CLASS NOTES

Edited By  
Theresa Primbs  
Alumni Records Secretary

1936

send class news to NewsCat  
Helen Keudell Jones  
1590 Jefferson Street  
Salem, Oregon 97303

Our 45th class reunion luncheon was especially enjoyable with a total of 40 plus in attendance. At the afternoon party at **John and Thelma Ross'** home we had the pleasure of solos sung by **Helen Benner** and **Earle Potter**. A very special treat from these two professionals with lovely voices!

Here are some reports on classmates unable to attend. I shall give more reports in future news editions—for there was good response to the questionnaires.

**Virginia Wassam Barnett**, Anchorage, Alaska writes that she is now retired from Anchorage School District and is enjoying her new freedom. She and husband Robert have three children. Robie Webb and husband Hugh live in Spokane where both are Arts Teachers. Glenna Rodriguez and husband Dave live in Mexico City where he works at the U.S. Embassy. Jack H. Barnett works for Standard Brands in San Francisco and enjoys bachelorhood. Virginia and Robert have lived in Anchorage for most of their married life and homesteaded 160 acres of wilderness which is now part of the city of Anchorage. It has been quite an experience living without water from the turn of the tap, electricity without having to start a generator—no phone—nearest neighbor one-quarter mile across creek (forded creek to visit neighbor) and Moose really peeking in windows at times. Today, the original cabin is now their lovely dining room! They experienced the 1964 earthquake and although everyone of their family had been in different parts of Anchorage, none of them had suffered injury. They did have a family of four whom they'd invited for Easter breakfast remain with them for the next six weeks for their home had been destroyed. Both of them would love to return to the Northwest to live but doubt that they shall for they have much invested in Alaska and since Alaska is so good to its Senior Citizens, it's more lucrative to remain there and enjoy all their friends and home of these many years.

**Harry E. Emmel** and wife Anne live in Friday Harbor, Washington. They have two children, a son and daughter. He has been an Orthopedic Surgeon and presently is consulting only. In listing his important achievements since WU, he listed qualification for American Orthopedic Boards, Associate Professor of U of W, Teaching in Algeria, Afghanistan Dominican Republic and Uganda, Central Africa. He spent two years in the U.S. Army, European Theater and teaching in developing Third World countries. In the future he hopes to continue involvement in Orthopedic organizations. Perhaps some teaching in Third World countries; and developing property in Kent, Washington, Wickenburg, Arizona and San Juan Island. He is currently serving on Bishop Committee, working one day a week, and six months of the year on Orthopedic Consultations in Seattle.

**Harriet Sanders Bird** and husband, V.J. Bird, live in LaPine, Oregon. Some years after her WU graduation, she did graduate work in Library Science at the University of Portland. She has one daughter, Marcia and two sons, Richard and Kenneth. In 1976 she retired and now enjoys life on their three pine-wooded acres. Their days are filled with travel, hunting, fishing (she claims a prize catch of an 18 and one-half inch trout in 1980), and grandchildren. At present she is President of the LaPine Chapter of the American Association of Retired Persons.

**Ian Macdonald** and wife Helen live in Salem, Oregon. He received his M.D. degree from U of O Medical School and

had three years residency in Dermatology at Mayo Clinic in Minnesota. They have one son, Ian Macdonald, Jr. and two daughters, Jean Horsky and Mary Johnson, who died at age 27. In 1970 he retired and during those passing years, in their travel trailer, they covered America, West British Columbia and North Mexico with their children. They spent six winters in Southern California. Their two grandchildren supply them with much happiness in their progress and growth. Ian Jr. is currently a sophomore at the U of O Medical School and doing well in his progress through the field of medicine. Naturally, this holds both pride and interest for both Ian and Helen. Since there are health limitations for Ian these days, he reads a lot and is still trying to gain in knowledge and insight and keep up with the world.

1941

**Stephen Mergler** was awarded a bronze Liberty Bell plaque by the Skagit County Bar Association on May 1, at its annual Law Day program in Mt. Vernon, WA. One county citizen is so honored each year for public service and support of government. He has owned and operated Argus Publishing Co., a weekly newspaper and printing business for 25 years.

1942

**Dr. Carl Bowman** is Professor of Music at The City University of New York. On March 15, the Willamette University Symphonic Band performed his Ballad for French horn and band, with William Kuyper, Assistant Principal Horn of the New York Philharmonic, as soloist. It was favorably reviewed by Bill Purcell in the Statesman-Journal.

**Barbara Byrne Hughes** retired after 25 years with the U.S. Corps of Engineers in Anchorage, Alaska. She is now making her home in Florence, OR.

1943

**Lois E. Baldwin** retired in 1976 to travel, spending three months with International Caravanning, Inc., to Australia and New Zealand. She now lives in Seattle, WA.

**Doris Harold McKinlay** works with the Greater Houston Convention and Visitors Council, recently registering exhibitors from all over the world for the Offshore Technology Conference. She is docent with Harris County Heritage Society and enjoys play reading, singing in the choir and writing. Her autobiography of Ila McAfee Turner of Taos, New Mexico, will describe this artist who is still active at 83. Doris also enjoys gardening and traveling: Hawaii, western states, Japan, England. She plans more travels to Williamsburg and Mexico City. Husband Phil is a geologist with Texaco and they have three grandchildren; both children married, one in Houston and one in Colorado. We hope to see Doris in '83 for our 40th reunion.

I heard **Dr. Glenn A. Olds** preach at the United Methodist Church Annual Conference, Redlands, CA. His message was powerful and laced with anecdotes from his early years at Willamette. He wanted so earnestly to be a preacher and these beginnings were valuable experience. Glenn is now president of Alaska Pacific University.

**June Nickel Raible** is a cashier at the Wigwam Resort Hotel in Goodyear, AZ. She is the mother of three and grandmother of two.

I was in Portland early May and called some of our classmates. **Olivia Olson White** responded, taking me on a sight-seeing tour. She reported visiting Janet Pennix Kelly and Madeline Morgon. Later I had lunch with **Dorothea Graham** (class of '44) who is Director of Community Recreation in Portland. She oversees Community Centers and Community Schools. I called **Reba Lehman Dunlap** who proudly described number one grandson, Tyler. One daughter is a nurse, another married. "Ba" works at Emanuel and sees Margaret Anderson there.

I'm sorry I couldn't reach some of the rest of you by phone; drop me a note and tell me the latest news.

Belated congratulations to **Beulah Briggs Van Winkle** who received the "Intergovernment Personnel Act Service Award" in recognition of her statewide management training and evaluation system. Beulah (Fran) has worked for the Merit system 12 years and has been deputy director for five. She also serves on task force committees for the Governor. Husband Joe is semi-retired.

1949

**J. David and Kay (Stark '51) Bristow** moved to Portland, OR, from San Francisco where David is now Director of Research and Education Programs in Cardiology at University of Oregon Health Sciences Center.

1951

**John B. Gunn** and his wife, Karla, reside in Soquel, CA. John is owner and president of John B. Gunn Law Corp. in Palo Alto and is also opening a second office in Soquel.

**Delton C. Trinklein** is assistant treasurer of Northern Life Insurance Co. in Seattle, WA.

**Don L. Hosford** is an agent for State Farm Insurance in Hood River, OR. He has been in the insurance business for 16 years. He and his wife, Virginia, have two children.

1952

**Charles and Neva (Gilman '57) Andrus** make their home in Tigard, OR. He is manager of financial planning for Crown Zellerbach.

**Michael D. Glenn** is a teacher for the West Linn High School. He and his wife, Barbara, make their home in Oregon City.

1953

**Ardath M. Durbin** is a medical technologist at the University of Oregon Health Sciences Center in Portland, OR.

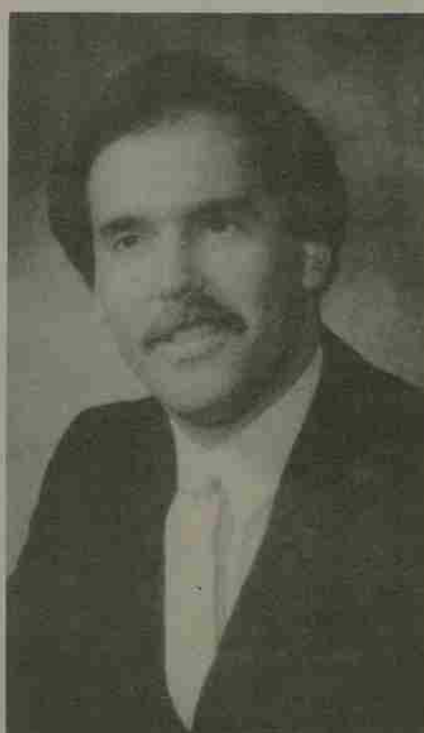
1956

In national ski competition, **Judy Grant Allen** placed third in slalom at the 1981 Senior National Ski Championships, having raced number one in the Far West. Judy teaches and coaches the ski team at North Tahoe High School.

**Roberta Graham Martin** is an associate broker for Graham Real Estate in Salem, OR.

**Keith and Charlotte (Ledingham '55) Mirick** make their home in Bainbridge Island, WA. Keith is manager of Holiday Music in Seattle.

**Joan Lawson Mirsepasy** makes her home in Bellevue, WA, where she is office manager for The Mithun Association.



Joseph Rubenstein GSM '78



Judy Grant Allen '56



Karl James Knutsen  
90 years

# From the Alumni Office

As we attempt to meet and involve as many CLA, LAW and GSM alums as possible, we find an overwhelming amount of talent and energy that can mean continued educational excellence for Willamette University. We need you! You are our most valuable resources in the areas of public relations, recruitment, admissions, financial aid and scholarships, continuing education, job referrals and placement, class reunions, geographical clubs and just plain

social enjoyment of having shared common experiences.

We also want to be of service to you. Let us know how we can do that . . . 370-6356; and, don't be surprised, in the near future, if one of us, or an alum in your area, contacts you first.

Colleen Corcoran  
Director of Alumni Relations

Bill Trenbeath  
Associate Alumni Director

## 1957

**Marilyn Hanthorn Baker** is living in Los Angeles, CA, where she is a musician at the Shubert Theatre.

**Rebecca Davis Frye** is a French and Spanish teacher for the Coeur d'Alene Senior High School. She resides in Sandpoint, ID.

**James R. Jones** was recently appointed to ENI Companies' new sales office in Palo Alto, CA. ENI Companies is one of the largest sponsors of public and private drilling programs and a significant source of investment capital for the independent oil and gas industry.

**F. Harvey Koepf** resides in Moss Beach, CA. He is scout/instructor for the San Francisco Giants.

**Kay C. Van Natta** and his wife, Joanne, reside in Rainier, OR, where Kay is a partner in a logging business, Van Natta Bros.

## 1959

**Herbert and Laurel (Ratcliff '62) Talabere** are now living in Columbus, OH. Herb is a program manager for U.S. Dept. HUD and Laurel is associate professor at Capital University.

## 1960

**Dee Ball** is an estimator for Williams and Burrows Inc. in Belmont, CA.

**Audney Horton Cosand** returned to school last year to complete the requirements for certification as an elementary teacher. She is now currently supporting her four children by teaching English skills to migrant children for Umatilla County E.S.D. Her home is in Hermiston, OR.

**Donald and Dorothy (Jacobson '61) Hodges** reside in Poynette, WI. Don is a research specialist at the University of Wisconsin-Madison. Dorothy is a professor of Economics at the University of Wisconsin-Stevens Point. She is also managing editor of *Econometrica*.

## 1961

**Byron P. Johnson** is president of Trade Com Imports Inc. in Euclid, OH.

**William and Linda (Clark '64) Richter** reside in Manhattan, KS. Bill, an associate professor of Political Science and director of the South Asia Center at Kansas State University, was recently named as the new chairman of Kansas State's Landon Lecture series. Linda completed her Ph.D. in Political Science at University of Kansas last May. Her dissertation, on Policy-Making in Martial-Law Philippines, is to be published soon.

**Gordon Rounds** was recently promoted to general manager for the Sacramento area sales and service agency of The Paul Revere Life Insurance Company. Art joined Paul Revere in 1979 as a sales representative for its Portland, OR Agency. In 1980, he was appointed a sales supervisor for that agency. Prior to his joining Paul Revere, Art had many years experience recruiting as a teacher-coach and in sales with Aetna Life Insurance.

## 1962

**Carol Hawes Pitman** has returned to the U.S. after 17 years in New Zealand, with her husband, Edwin and their children: Jeff (12), Karen (10) and Laura (5). They came back to Salem to visit her parents, Dr. and Mrs. Homer Hawes. The Pitman's are now living in Salem where Eddie is comptroller for the Workers'

Compensation Dept. and Carol is a housewife.

**Jon Wollander** resides in Eugene, OR, where he is a civil engineer for the Eugene Water and Electric.

## 1963

**Charles H. Evans** is a partner in the firm of Phoenix Associates in Larkspur, CA.

**Dr. Gordon L. Humphrey** is a senior research biologist at the University of Illinois Medical Center in Chicago, IL.

**Robert L. Lutje** has lived in Anchorage, AK, since 1973. He is president of Timberline Homes, Inc., a construction business that he started in 1974.

## 1965

**Randle Nelson** was recently promoted to Associate Professor in the Sociology Department at Lakehead University in Thunder Bay, Ontario. His articles have appeared in a variety of publications and he is co-editor of *Reading, Writing and Riches: Education and the Socio-Economic Order in North America*.

**Paul Wynne** is a commentator/producer/program host for KPIX TV in San Francisco. In April he was awarded an Emmy from the National Academy of Television Arts and Sciences for outstanding achievement in commentary and analysis for his movie reviews and TV!

**Dick and Carol (Lutz '68) Heermance** now live in Palo Alto, CA, where Dick is marketing manager with Decision Products Inc.

## 1967

**Dr. John W. Erickson**, assistant superintendent of schools in Coquille, has been appointed Superintendent of the Stayton Elementary District. During the past five years, Dr. Erickson has served as a consultant in more than 20 school districts in Oregon and California and as an instructor in several professional development programs sponsored by the Oregon Confederation of School Administrators.

## 1969

Although my mailbox has remained as empty as a day-old can of Almond Roca, my phone has blessed me with a few of those delightful "out-of-the-blue" calls. One was from **Mary (Hadlock) Bunn (Class of '70)** who married our Stan and who now reports that Stan is head of the Oregon House Ethics Committee.

Other classmates doing well: **Phyllis Brinkerhoff**, in her capacity as a claims representative for the Insurance Company of North America, does a great deal of traveling throughout the U.S. When not working on these special projects, Phyllis lives in Aloha, OR.

Word comes from **Larry Gale** that he and his wife and two children have moved from Los Angeles to Houston, where Larry has been promoted to controller of Applied Drilling Technology, Inc. The firm is a subsidiary of Global Marine, Inc., a worldwide offshore drilling contractor.

Also working his way up the corporate ladder is **Doug Gilmore**, who is currently director of sales/marketing in the international division of Levi Strauss. Doug and **Joy (Gustafson)** and daughters live in Edmonton, Alberta, where they'll be for several months until a new assignment in a different port beckons.

**Charles W. Linderman** continues efforts in coal utilization and transportation as Fossil Fuel Program Manager at the Edison Electric Institute in Washington, D.C., leaving his former position as Slurry Transport Association Treasurer. Edison Electric is the association of investor-owned electric utilities. Chuck and Wilma had their first child, William Hazen, on Dec. 1, 1980.

**Priscilla Oerding Markham** and her husband, John, are now living in Prescott, AZ, where John is an optometrist.

## 1970

Where have all our grads gone? Even the NewsCat has gone underground for awhile, but I'm back, so let me know where you are, okay?

About a year ago I ran into **Bill Bennett** up in the San Juans. He and **Diana** were getting ready to move to Alaska. Another WU grad living in the Great 49th is **Donna McElhanie Dutton**. She recently won several awards in the Alaska Press Women communication competition. She brought home to the *Petersburg Pilot* two first place awards, a second and a third place. Congrats, Donna!

Down in the California sunshine are **Tim Bowman** and **Wendy MacLeod Campbell**. Tim works for Alhambra Volkswagen, so if you're in the market for a new VW, stop in and see him. Wendy is Division Operations Analysis Manager for Kemper Industries in Menlo Park.

Back here in God's country, **Tom and Linda Barto Weathers** live on Mercer Island. Tom is an assistant controller with Crowley Maritime. I saw **Leigh Stevens** at the U District Street Fair; he works for Boeing. Hope to hear from more of you this year!

## 1973

**Ben (L72) and Lynn Sheehy Settle** have a new addition to the family. Daughter Jennifer Ann was born Dec. 18, 1980, and joins brother Mike, now four, and sister Erin, two.

## 1974

**Debra Stewart Bonde** and husband David, welcomed a daughter, Anna Kristina, in May. Debra is taking a leave of absence from her job at the Toledo Society for the Blind in Toledo, OH. David is the Associate Pastor of St. Marks Lutheran Church.

Now living in Haiku, HI, **Katherine Lee Farnsworth** and husband Larry, operate a commercial nursery. Their first child, Aaron Dale, was born in March of 1980 and they are awaiting the arrival of number two in December of this year.

"Down Under" in New Zealand, **Gretchen Lutz Spalinger**, writes that she can be reached at the Department of Classics and Ancient History, University of Auckland, Private Bay, Auckland, New Zealand.

**David E. Merrifield** is teaching economics and working on his doctoral thesis at Wichita State University in Wichita, KA.

**Tamara Patterson Trussell** and husband Tony, have moved from Utah to Buffalo, WY. Tammy has quit her job with the USDA Forestry Sciences Lab to become a fulltime housewife with one daughter.

**Patricia Beckett Parker** is a Child Protection Service social worker with the Oregon Children's Services Division in

Hillsboro. She and her husband make their home in Aloha.

Missing our Oregon rain, **J. Michael Smith** lives in Dana Point, CA. He recently accepted a position as manager of Human Resources/Personnel with Reeves Rubber Division of the Fluorocarbon Company in San Clemente. He says he spends weekends at the beach or gardening.

**Wilfred and Merle (Taira '75) Okabe** are living in Pahoa, HI, where after coaching football for four years at Waiakea High School, he is an educational supervisor for Pacific Education Foundation.

## 1976

**Sally A. Purbrick** is head teacher for Holden Village School in Chelan, WA. She will take a year off from teaching to complete a masters in Science Ed. at OSU.

**Holley Held Shroyer** is a housewife and busy taking care of two children: Melinda (5) and Michelle (1). Her husband, Rex, works for Bingham-Willamette in Portland, OR.

## 1977

**Jean Randall Caldwell** writes that she is beginning a new phase of her career. After two years in real estate financing, she has earned her real estate sales license. She is now with Eldred Realty in Salem, OR.

**Carol A. Davies** resides in Vancouver, WA, where she is a minister for St. Paul and Fern Prairie United Methodist Churches.

**Andrew Hedgecock** is a talent coordinator for Mike Douglas Productions in Los Angeles, CA.

**Scott Mader** writes that he and **Ned Higgins** have sold their computer ratings service and have now opened a C.B. radio shop in Cleveland, OH.

**Stephen and Sandra (Palin '76) Noack** make their home in San Francisco, CA. Steve is a city planner for the city of Daly and Sandy is a reporter for Bay City News Service.

**Tony A. Butto** and his wife, Tina have been living in Portland, OR. He will be attending Michigan State College of Osteopathic Medicine.

**Mario Rodriguez** makes his home in Maywood, CA. He is a sales-packaging consultant for Regal Poly and Paper Company in Los Angeles.

## 1978

**Karen Wingo Clark** was married to Bobby L. Clark in February. They have just built and moved into their new home in Newberg, OR. Karen is a repair representative for General Telephone of the Northwest. She is also completing work on her Masters at Portland State University and has been admitted to Phi Alpha Theta, the international honor society in History.

**Lisa Butkovich Hinkle** and her husband, Kirk, are living in Ellensburg, WA. Lisa enjoys working for an attorney and Kirk is teaching at Ellensburg High School and coaching football in the fall.

**Karen Henderson Dropp** is married to an accountant who works at a C.P.A. firm in Henderson, NV. Karen works at a local savings and loan association and has a degree in English from the University of NV.

# It's not too early

It's not too early to think about upcoming class reunions. Alumni Day will be May 8, 1982 and 15 classes will hold reunions on that day.

Luncheon reunions are scheduled for the classes of '21, '22, '23, Half-Century, '27, '32, '37, '42, '47, '52, '57, '62, '67, '72 and '77. Special events will

be conducted throughout the day, including the annual Alumni Banquet set for 6 p.m. that evening. Several classes still need reunion leaders.

Further information on Alumni Day is available by contacting the Willamette Alumni Office (370-6356).

## 1979

**David W. Blanchard** is now property manager for Waterhouse Properties in Honolulu, HI.

**Russell L. Burns** is now living in Portland, OR, where he is programmer/analyst for Portland General Electric.

**Kerry W. Covington** is a minister of music and youth for Jewell Lake Baptist Church in Anchorage, AK.

After two successful years with Georgia Pacific Corporation in California, **Larry Houle** is returning to Anchorage, AK, to pursue private business and political interests.

## 1980

In the fall, **Lynn Carlson** will be attending The American University in Washington D.C. as a graduate student in marine toxicology.

**Glen T. Furnas** is living in Seattle, WA, and is a proof-reader for BPC Book Publishing Co.

**Bruce W. Gilbert** is a claim representative for Aetna Casualty and Surety in San Francisco, CA.

**Denise M. Johnson** is presently living in Portland, OR, where she is a legal assistant for Spears, Lubensky, Campbell and Bledsoe. Denise will attend law school at Lewis and Clark beginning in August.

**Jennifer Shlaudeman** makes her home in Altadena, CA, and is a loan officer for Wells Fargo Bank in Pasadena.

**Amy D. Smith** is a vault teller for United California Bank and an actress at Pacific Arts Theatre in San Francisco, CA.

**Raymond S. Weber** is now a police technician for Montgomery County Police Dept. in Rockville, MD.

**William S. Wright** is living in Portland, OR, where he is a salesman for William Wright and Associates, Commercial and Industrial Real Estate.

## Deaths

**Laura Heist** '14, died April 26, 1981 in Portland, OR.

**Sadie Pratt Gillette** '23, died in Escondido, CA, on March 27, 1981. She is survived by husband **Clarence Gillette** '22.

**Helen Hoover** '23, died Dec. 18, 1980 in Portland, OR.

**Frances M. Hodge** '25, died March 4, 1981 in Milwaukie, OR. She taught biology and general science at Springfield High School from 1925-29. She then worked at Bodine Cantril Clinic as a receptionist for 14 years, and continued working in the medical field until her retirement.

**Walter Erickson** '33, died May 26, 1981 in Estacada, OR. He was a former counselor at Franklin High School in Portland, OR.

**Lois Webb Wennstrom** '37, died on March 13, 1981 in Torrance, CA. She was a former teacher in the Palos Verdes School District.

**Robert S. Nelson** '38, died in Portland, OR, on Dec. 11, 1980.

**Dr. Richard C. Bennett** '52, died April 6, 1981 in Salem, OR, where he was in general practice at Doctors Clinic.

**James T. Holloway** '58, died May 28, 1981 in Geraldine, MT. He had been a piano technician and musician for many years. He was recently sent to New York for a week-long study at the Steinway factory to become an artist's technician.

**Fay Wells Lien** '19 died Feb. 23, 1981 in Salem, OR. She is survived by her sister, **Fern Wells Daugherty** '20.

**Myrtle Mason McKittrick** '21 died Nov. 23, 1980 in Eureka, CA. She had been Director of Admissions and Registrar of Humboldt State College until retirement in 1954.

**Mildred Clarke George** '22 died in Salem, OR, on Sept. 8, 1980.

**Orlo M. Gillett** '24 died in Salem, OR, on Jan. 12, 1981. He was traffic manager for Jenks-White Wholesale Seed Co. for 30 years until he retired.

**Dr. Fillmer Carter** '26 died in Portland, OR, on Dec. 2, 1980. He practiced for 47 years at Metropolitan Clinic and on the staff at Emanuel Hospital.

**Mildred Jones Byrne** '27 died in Grants Pass, OR, in August 1980. She was formerly office manager for Brookings Land and Townsite Co. in Brookings, OR.

**Walter Kaufman** '30 died in Montesano, WA, on Dec. 5, 1980.

**Emily Brown McClure** '30 died on Nov. 4, 1980 in Sun City, AZ.

**Margaret Morehouse Kaufman** '31 died in Medford, OR, on Jan. 24, 1981.

She is survived by her husband, **Dr. Charles Kaufman** '29.

**Donald B. Taylor** '31 died Dec. 2, 1980 in Salem, OR. He is survived by his sister **Dorothy Patch** '30.

**Henry D. Frantz** '40 died Nov. 6, 1980 in Miami, FL. He had retired as a captain from Pan Am where he had been a pilot for 35 years.

**Harold Schooley** '42 died recently in Atherton, CA. He is survived by his wife, **Zillah Frogley Schooley** '42.

**Keith D. Evans** '49-L53 died Dec. 8, 1980 in Salem, OR. He had practiced law since 1956.

## Weddings

**Susan Kielhorn** '79, was married to **Gregg E. Wilson** on March 21, 1981. The couple makes their home in Portland, OR.

## Births

To **Linda Walker Kelly** '69, and husband, a son, **Tyler**, born on January 9, 1981 in Oakhurst, CA.

To **Kathleen Flannery Fifer** '71, and husband, a daughter, **Molly Elizabeth** on August 18, 1980.

To **David and Deborah (Andrews '73) Ahlman** '73, a son, **David Christopher**, on March 31, 1981. They reside in Walnut Creek, CA. Dave is an account services coordinator (International Division) for the Bank of California in San Francisco.

To **Alice Claunch Perrine** '74, and husband, a son, **Jon Daniel**, on April 26, 1980. He joins sister **Faye** (2) and brother **Timothy** (3). The family resides in Tigard, OR.

To **Dan ('75) and Cathy (Edwards '74) Percich**, a son, **Jeremy**, on Feb. 14, 1981 in Portland, OR. Jeremy joins his brother, **Danny** (19 months).

To **Howell ('76) and Cynthia (Hoffman '79) Curran**, a son, **Michael Edward**, born March 6, 1981 in Mt. Vernon, WA. Howell is manager of Brick Oven Pizza.

## Law Notes

**Karl Knutson** L14 served as an engineer in the fruit packing houses in and near Medford, OR, until his retirement in 1955. Karl and his wife have a daughter, two grandchildren and four great grandchildren. They all live in and near Medford and own and operate the Farmers Packing Company.

**Melvin Goode** L35 and his wife, **Julia**, reside in Albany, OR. He is a partner in the firm of Goode and Goode Attorneys.

**Glen E. Seidler** L53 is a hearing officer for the Employment Division in Salem, OR.

**Willard K. Carey** L56 was recently honored by one of his alma maters, Eastern Oregon State College in La Grande, OR. Bill received this special from EOSC presented at the Awards Banquet

in early June. It is the "Distinguished Alumnus Award" and it was presented to him "For His Outstanding Achievements."

**Richard Streeper** L60 is a partner in the firm of Streeper and Shannon in San Diego, CA.

**Paul A. Hale** L62 resides in Portland, OR, where he is a loan officer with Oregon Department of Veterans Affairs.

**Joseph P. Palmier** L68 is an attorney with the law firm of Palmier and Stohr in Anchorage, AK.

**Maj. Joe A. Cole** L69 is an attorney for the U.S. Army Judge Advocate General Office in Ft. Rucker, Alabama.

**Dennis E. Cook** L70 and his wife, **Olga**, reside in Fairbanks, AK, where he is an attorney with the law firm of Merdes, Schaible, Staley and Delisio.

**Robert P. Douglas** L74 is vice president for Public Affairs Counsel in Salem, OR.

**Robert P. Crawfis** L75 was recently certified as a specialist in Family Law by the California Board of Legal Specialization. He is managing attorney for Jacoby and Meyers in Huntington Beach, CA.

**Gary and Teresa Foster** L78 make their home in Fairbanks, AK. Teresa is assistant District Attorney for the State of Alaska and Gary is with the Attorney General. They have a son who was born Oct. 28, 1980 and Joins Danice (5).

**Joseph Loescher** L79 and wife, **Deborah**, make their home in Anchorage, AK. He is an attorney with Hughes, Thorsness, Gantz, Powell and Brundin.

**Sarah Castner** L80 is deputy District Attorney for Union County and makes her home in La Grande, OR.

**John E. Rodgers, Jr.** L79 is an attorney in Forest Grove, OR. He is also a member of Pacific University Alum Association Executive Board; elected to Who's Who among black Americans, and has served as Little League coach for the past five seasons. He has coached two championship teams and also coached the All-Star team.

**Randall B. Bateman** L80 joined the firm of Samuels, Samuels, Yoelia, Weiner in Aug. 1980. They moved into new offices in John's Landing in December.

**Kevin A. Burrill** L80 is an attorney with the firm of Foster & Purdy in Medford, OR.

**T. Relan and Carol (Blucher '71) Colley** with son, **Sky** (5) and daughter **Brook** (2) moved to Medford, OR in August where Relan represents OSEA as an attorney. Carol was just named to the Executive Board of the General Board of Church and Society of the United Methodist Church.

**Scott A. Fulton** L80 is in private law practice in Oregon City, OR.

**Eric E. Johnson** L80 is an attorney with McDermott and Troyner in Newport Beach, CA. He and his wife have a son, **Ryan Eric**, who was born Jan. 11, 1981—their first child.

**Angela M. Nolan** L80 resides in Portland, OR, where she is an associate attorney with the firm of Spear, Lubersky, Campbell and Bledsoe.

**Kenneth D. Peterson** L80 is in private practice in Hermiston, OR.

## Law Deaths

**Frederick S. Lamport** L14, died in Salem, OR, on May 28, 1981. From 1919 to 1931, he worked for U.S. National Bank, becoming vice president and then director. In 1931 he returned to practicing law. He also served as state senator from Marion County during five legislative sessions.

**Rollin A. Beaver** L66, died in Seattle, WA, on June 1, 1981.

**John C. Marks** L73, died May 8, 1981. He was an attorney in Seattle, WA.

## Atkinson Notes

**Richard J. Winn** GSM '76 and wife, **Kristen** reside in Portland, OR. He is now management information analyst for Evergreen International Airlines in McMinnville, OR.

**Takao Yamamoto** GSM '76 and wife, **Mary Kathleen (McCarthy '72)** reside in Fremont, CA. They have a daughter, **Kristina Haruka**, born on April 14, 1981. Takao is with California First Bank in San Francisco.

**Gary R. Duell** GSM '77 is an insurance agent for Farmers Insurance Group in Portland, OR.

**Joseph N. Rubinstein** GSM '78 has joined Wells Fargo and Company, parent firm of San Francisco-headquartered Wells Fargo Bank, as a financial analyst in the Company's nonbank support services group. He joined Wells Fargo following two years with the Lockheed Corporation, where he was an international finance officer for commercial aircraft.

**Elizabeth R. Allgood** GSM '79 is the business manager for North Lincoln Hospital in Lincoln City, OR.

**Gregory Jeffrey** GSM '79 resides in Amity, OR, and is the fiscal manager for Oregon Department of Energy.

**Randy Sterns** GSM '79 is now living in Washington D.C. and is legislative assistant for Senator Hatfield.

**James Vangelos** GSM '79 is now Eastern regional sales manager for California Canners in Hackensack, NJ.

**Gary M. Atkinson** GSM '80 and his wife, **Alice**, reside in Boise, ID. Gary is a tax consultant for Arthur Andersen and Company.

**Robert R. Chandler** GSM '80 is a church administrator for People's Church in Salem, OR.

**Robert H. Ruby** GSM '80 is an internal auditor for Granite Construction Company in Watsonville, CA.

**Mary Schlichtmann** GSM '80 is an internal auditor for Oregon Department of Transportation in Salem, OR.

**Larry Schuetz** GSM '80 resides in Albany, OR, where he is an instructor in business administration at Linn-Benton Community College.

**David W. Becker** GSM '80 is employed by Nike. His duties will be in international marketing.

**Jeff Doan** GSM '80 is now with Hewlett Packard, Corvallis Division. He is a financial analyst.

**Gary Kanz** GSM '76 is the Purchasing Manager for the City of Salem.

**Michael Lassi** GSM '80 is employed by Kaiser Permanente in Portland.

**Mark Rothe** GSM '80 is enrolled in the Ph.D. program in accounting at the Stanford Graduate School of Business.

**Ron Silveira** GSM '77 is employed by Astin-Moore, a video post production editing company in Los Angeles. The company edits entertainment, documentaries and commercials.

**Greg Reinke** GSM '77 has his own business importing sheepskins from Australia; salmon from Alaska.

**Curt Logan** GSM '77 is involved with sports promotion in the Seattle area.

**Scott Smull** GSM '76 is the comptroller for Integrated Software Systems Corp (ISSCO) in San Diego.

**Conch Virata** GSM '79 is with Children's Services Division in computer programming.

**Curtis Whitton** GSM '80 is the Business Manager for the Tigard (Oregon) School District.

**Patrick Pine** GSM '76 has been named director of budget and financial planning of Clark County, Nevada, with offices at Las Vegas.

# ALUMNI NEWS, EVENTS

## San Francisco Opera tour offered to WU alumni, family, friends

A Thanksgiving Opera tour to San Francisco will be offered to Willamette University alumni, families and friends this fall as part of the Continuing Education Program of the Alumni Board.

The tour is scheduled to depart from Portland via Western Airlines the evening of November 25 for a four-day stay at the San Francisco Sheraton, Fisherman's Wharf.

Musical offerings will include Leontyne Price in *Il Travatore*, Margaret Price and Luciano Pavarotti in *Aida*, and Eszter Kovacs and Manfred Schenk in *Die Walkure*.

Included in the package will be a Thanksgiving feast at the Sheraton, dinner at an authentic Chinese restaurant and a scenic boat ride under the Golden Gate and Bay Bridges.

All airport transfers and San Francisco transfers are included in the price of the tour. Arrangements are being managed through Jan Jackson at Grand National Tours in Salem and those seeking further information should contact the Willamette Alumni Office (370-6356) as soon as possible.

Reservation deadline is in September.

### WEDNESDAY, SEPTEMBER 23

Librarian of Congress, Dr. Daniel J. Boorstin will speak on "Professionals, Bureaucrats and Leaders," at 11 a.m. in Smith Auditorium on campus.

### FRIDAY, SEPTEMBER 25

Nobel Prize winning chemist, Dr. Herbert C. Brown of Purdue University will speak on "Adventures in Research" at 11 a.m. in Smith Auditorium on campus.

E.S. Collins Science Center Dedication and ribbon cutting ceremony will be held on the portico of the new building at 11:50 a.m. Willamette president Jerry Hudson will preside.

E.S. Collins Science Center Open House from 12 noon to 4 p.m. Picnic luncheon on the quad for campus community and guests at 12 noon.

### SATURDAY, SEPTEMBER 26

Coffee and donuts for alumni on the portico of Collins at 9:30 a.m.

Informal meetings with science faculty and inspection of E.S. Collins Science Center from 10 a.m. to 12 noon.

No-host luncheon for science alums and alumni in general in the Cat Cavern of the Putnam University Center at 12 noon.

Willamette football game vs. OIT at McCulloch Stadium, 1:30 p.m.

## Football season opens Sept. 19

Willamette's 1981 football season is scheduled to get underway on Saturday, Sept. 19 at Western Oregon State College (formerly OCE).

Head coach Tommy Lee is expected to field another strong contender for league honors as more than 30 lettermen return, including 12 starters spread among the offensive and defensive teams.

This season, Willamette will be at home for five games, including battles with Oregon Tech on Sept. 26, Western Washington on Oct. 3, Linfield on Oct. 24, Pacific on Nov. 7, and Whitworth on Nov. 14.

Season ticket information is available by contacting the Willamette Athletic Department (370-6420).

### 1981 FOOTBALL SCHEDULE

Sept. 19	at Western Oregon	1:30 p.m.
Sept. 26	vs. Oregon Tech (HOME)	1:30 p.m.
Oct. 3	vs. Western Washington (HOME)	1:30 p.m.
Oct. 10	at Eastern Oregon	1:30 p.m.
Oct. 17	at Pacific Lutheran	1:30 p.m.
Oct. 24	vs. Linfield (HOME)	1:30 p.m.
Oct. 31	at Lewis and Clark	1:30 p.m.
Nov. 7	vs. Pacific (HOME)	1:30 p.m.
Nov. 14	vs. Whitworth (HOME)	1:30 p.m.

## Five citation recipients honored at banquet

Five distinguished Willamette alumni were honored as recipients of alumni citations at the annual Alumni Day Banquet, May 9 on campus.

The honorees were Bob Goff, '54, Roy Harland, LLB '32, Jane Fitzsimons Huston, '46, Gerald Kangas, '56, and Peter Manning, '61. The group will be recognized at a special reception at the Mission Mill Museum prior to the banquet at 5 p.m., and then will be featured at the 6:30 banquet in the Cat Cavern of the Putnam University Center on campus.

Newly appointed Director of the YMCA National Development Center, Bob Goff, has been a staff member of the YMCA since 1955. He served in various administrative capacities with the YMCA in San Diego and Santa Barbara Counties in California before joining the staff of the Y's Association of Professional Directors in 1972 in Columbus, Ohio. He has been there for nine years prior to being named to his new position. Goff earned his masters degree in social work at the University of California. He is married and the father of four children.

Roy Harland is a Salem attorney, who has distinguished himself throughout the community. A lifetime member

of the Willamette Board of Trustees, he has served on the board for 25 years. Among his many achievements within the community are two terms on the Salem Public School Board, service as president of the Salem Chamber of Commerce, activity in the Masonic Lodge #4 of Salem, and involvement in the Salem Rotary Club where he has served as president. Harland has been involved in the YMCA as a member of the Board of Directors, where he was president for three years. He is also a Charter Member of the Board of Directors of the Commercial Bank of Salem and remains a member of the Board, which he chaired from 1976-79. In 1942 Harland was named Junior First Citizen and in 1972 he was one of four Senior First Citizens of the City of Salem. He earned his degree from the Willamette College of Law in 1932.

Personally recruited by the Governor's office, Jane Fitzsimons Huston, is the Director of the Oregon Department of Commerce, where she ranks as the highest female administrator in state government and oversees much of Oregon's work and business life. After graduating from Willamette in 1946, she became involved in many civic and social

organizations and worked with the Oregon State System of Higher Education and for the City of Salem in the Department of Community Development. In 1974 she joined the social research firm, Abt Associates in Cambridge, Massachusetts, where she managed major projects carried out for the U.S. Departments of Labor and Housing and Urban Development. She holds an M.B.A. from the University of Pittsburgh and is a member of the American Society for Public Administration and Willamette's Atkinson Graduate School of Administration's Public Service Advisory Group. She has four children.

Gerald H. Kangas has survived hurricanes, typhoons, earthquakes, plane crashes and even being taken prisoner as a suspected spy, while serving in international banking for some 20 years. He was recently appointed as director of Bahrain Bankers' Training Centre in the Arabian Gulf by Citibank of New York with which he has served for all of his 20 years in banking. He has experience in 10 countries, including supervising the bank's operations in Indonesia, Singapore and Malaysia. He was manager for the First National

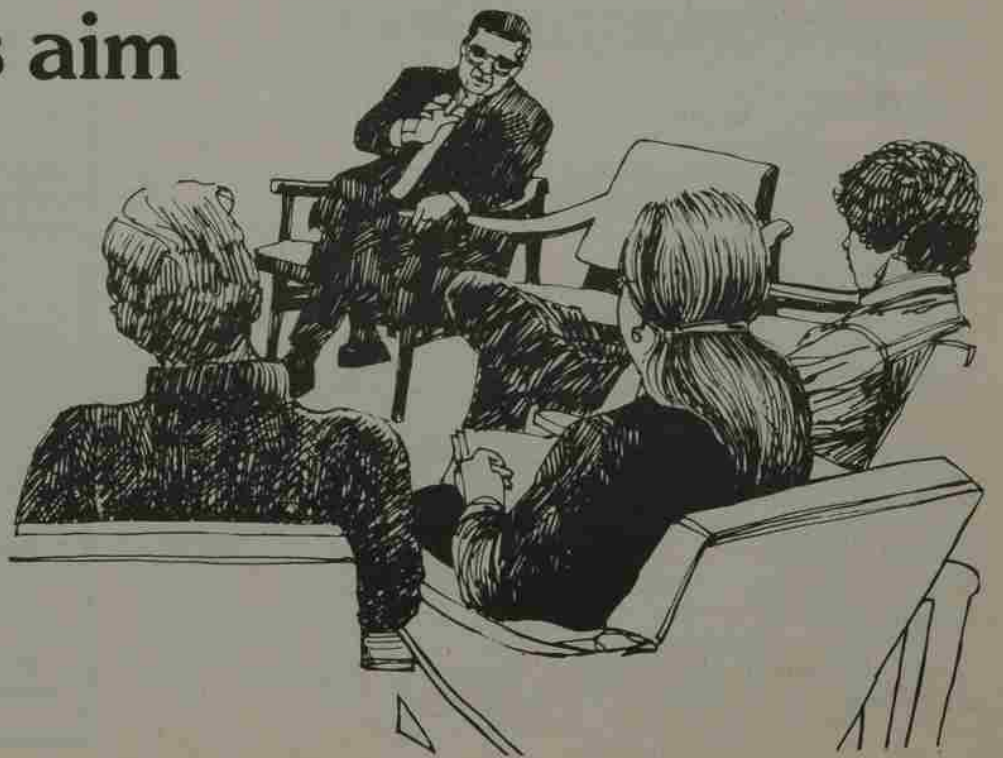
Citibank of Fiji Islands, where he was appointed by the Fijian Government to the National Economic Council. In 1973 he was appointed vice-president of New York Citibank and has since served in Nairobi, Kenya before taking the position in Bahrain. The hurricanes and earthquakes came as part of his travels but perhaps his most unusual encounter was being taken prisoner by the Nigerian military in 1977 as a suspected spy. Kangas is married and has four daughters.

A member of the Michigan State University faculty since 1966, Peter K. Manning has taught in the departments of Sociology and Psychiatry. Manning is the author or co-author of over 60 books and publications related to his field of criminology and sociology. After graduating from Willamette, he earned his M.A. and Ph.D. degrees from Duke University and taught at both Duke and Missouri University prior to joining the Michigan State staff. He has presented more than 25 papers both on the national and international level and has been involved in 12 funded research projects. In June he leaves for England where he has been awarded a teaching fellow at Oxford. He is married and the father of three

# ON-THE-JOB TRAINING

## Atkinson students aim for 'better' local government in class study

By Gene Leonardson  
Director of External Education



Many public administration programs require or encourage student participation in internships, a form of on-the-job training. Students work in public agencies, sometimes as observers of day-to-day routine but frequently with responsibilities for carrying out designated tasks.

In such situations, students are expected to assume the roles of public administrators. They learn the application of skills and behaviors which have been studied in the classroom. Many different things are taught through internships, including the application of particular skills such as accounting, the development of management information systems, the delivery of services to clients, policy analysis and the defense of policy recommendations before public officials, and many others.

Interns may also serve as consultants, applying the skills of organizational theory and behavior to the study of agency-specific problems and the development of recommendations for their solution. Interns may be assigned to develop case studies, using local examples to illustrate general categories or theories learned in the classroom; examples include studies of the effects of state mandates on the local government, the administration of community development block grants, city-county cooperation, the practice of program planning and evaluation, and other topics. As inside observers, interns gain a better understanding of the importance and techniques of coalition building and the distinctions between policy formulation and implementation at the local level.

Experiential learning can occur in the classroom, also. Students can be assigned exercises such as the development of a budget for a given agency or the evaluation of a program based upon information provided by the instructor. Students can be assigned an in-basket exercise which teaches how to perform management tasks and measures management aptitudes and skills. Experiential exercises of this type are an extension

and improvement of the case method; they involve students in carrying out tasks in addition to identifying and discussing the merits of various options. Both of these teaching techniques—the use of cases and of experiential exercises—have been used successfully in business schools for a number of years, but only recently have been introduced to a large number of public administration classes.

Both internships and experiential exercises in the classroom can be used to teach two vitally important elements in the public administration curriculum—the practical application of management tools and skills and the uses of politics and the political process.

### A Hybrid Classroom/Internship Experience

This paper reports on a hybrid form of experiential learning, a classroom assignment which involved students in policy making with local government officials.

Students in a class on intergovernmental relations (IGR) at Willamette's Geo. H. Atkinson Graduate School of Management were assigned the task of designing a "better" government for the local (Salem) area. The project required the students to gain the cooperation and ear of local officials and citizens representing significant groups, to undertake research to identify existing inefficiencies in the operations of and relationships among local governments which could be overcome by structural redesign, and to analyze the inefficiencies and suggest ways to eliminate them.

The students were told to develop plans that could be adopted at the local level; political feasibility had to be considered. They had to identify, analyze and improve upon earlier attempts at governmental redesign. They had to meet with the leaders and assess the relative political strengths of the various groups that would be affected by their recommendations. They had to identify legal constraints

on the structure of local government institutions, including those in the state constitution and local and state laws, and determine the legality of adopting specific changes in existing structures.

In general, they did the staff work on a major policy issue and attempted to combine it with the political analysis carried out by policy makers. They were required to use research tools and analytical skills developed in their classes and to temper their conclusions with an accurate assessment of the local political environment.

In addition to the educational benefits to students, the class had two significant side benefits. Local officials were provided with a design for a better government which has received serious consideration among local leaders and endorsement of the editorial pages of the local newspaper. This has resulted in a second important peripheral benefit: enhancement of a new graduate school's reputation as a resource for the local community.

### The Academic Base

The class provided a thoroughly academic grounding for the students in addition to experiential learning. It took place during a 15-week semester. The first five weeks followed the traditional academic model of lectures, readings, discussions, and tests. Materials included some *Federalist Papers* and other selected readings in addition to a complete textbook on intergovernmental relations. Readings were selected to give students a conceptual framework for understanding existing structures, the causes of and solutions for some inefficiencies in local governments, and the politics of IGR.

Several guest speakers provided background on the history of intergovernmental relations in the local area, the legal constraints on plans to change existing structures, sources of conflict among local political groups, and the feasibility and desirability of redesigning and improving local institutions.

### Nontraditional Students Included

An important aspect of the class was the enrollment of people from the community in addition to full-time degree students. The class was one of several advertised as a "Classes for the Community" program, which allows nondegree students to enroll at a very low cost.

Invitations to enroll in the class were issued to individuals whose potential contributions were considered particularly important. Two members of the city council and the chairman of one neighborhood association from the largest city in the area enrolled in the class on a noncredit basis. The Director of Intergovernmental Relations of the largest county in the area, a part-time student in the degree program, also enrolled in the class. They made significant contributions to class discussions with comments on the practical implications of the reading materials. They gave legitimacy to the class project, helping open doors to other local leaders, giving the other students access to important information and assuring the interest of local leaders and groups in the project reports prepared by the students.

### Establishing the Practical Importance of the Project

An early class meeting was addressed by a panel of four local political leaders who expressed various ideas on how local government could and should be improved. They delivered a message which played an important part in encouraging students to take the project seriously; they expressed their willingness to listen to the students' suggestions and asked the students to do a thorough and responsible job. The students were told that their final reports would be circulated to local government officials and that the identities of the authors would be known.

The class also met with a representative of Portland's Metropolitan Services District (METRO), an innovative model for the consolidation

# AIMS FOR "BETTER" LOCAL GOVERNMENT

under a single administrative agency of various services delivered to a number of independent jurisdictions within a metropolitan area.

The speaker stressed the importance of various studies, done over a number of years, which were vital in the evolution of METRO. The students were encouraged to think that their work on the project could have a significant impact on the future shape of local government structures and processes.

## Determining the Geographical Scope of the Project

The university is located within a state-mandated administrative district made up of three counties, one metropolitan area including a city of 90,000 and a total population of 250,000, numerous smaller towns, fifty-nine special districts, and extensive rural areas.

The students were asked to decide how much of that geographical area would be the subject of their study. They quickly determined that their efforts should be confined to the area within the urban growth boundary of the major city, in which the university is located.

Allowing the students to make this important initial decision gave them an early feeling of control and the sense that the project was their responsibility. It used a relatively easy decision to demonstrate to the group that it could reach group decisions.

## Project Organization

The students divided themselves into groups which were to concentrate

on broadly defined issues. Each group quickly discovered that it needed an enormous amount of information to carry out the tasks it had identified for itself.

Tasks included the identification of state and federal mandates on local governments and their implications for proposals to consolidate services, determination of the extent of resistance to annexation among people living within the urban growth boundary but outside existing city limits, the identity and duplication of services delivered by local governments, and the history of earlier attempts to consolidate and/or improve local governments. The tasks were quickly divided among the students; individuals worked on different topics and became experts on parts of the problem.

Individuals and groups interacted in an iterative process. Individuals collected information specified by the group. They then reported to the entire group, which analyzed the information to determine its importance, its relation to the efforts of others and to the total task, and the need for additional information. Individuals then engaged in further research and again reported back to the group. The students gained the significant benefits of peer review and guidance of their work.

## Outcomes

In their final report, the students recommended a borough system of government similar to that in Toronto. The borough system was identified as a means of avoiding the effects of

existing rivalries between various incorporated and unincorporated areas within the urban growth boundary. Metropolitan-wide planning would be centralized, but the identification of services to be delivered at the borough level and the raising of taxes to support those services would be functions of the boroughs.

The idea is novel and provocative in the local area. It accommodates local political rivalries and provides for necessary services and efficiencies. By proposing it, the students demonstrated that experiential learning—in this case acting as advisors to local government leaders and citizens—can provide students with opportunities to further develop and apply knowledge and skills learned in the classroom, including information gathering and analytical skills in addition to their understanding of the workings and limitations of local politics.

The best student report was reproduced and distributed to a large number of local political leaders, including city council members, county commissioners, city and county administrators, and local representatives in the state legislature. The report was praised and its suggestion that further discussion and study take place was endorsed on the editorial page of the major local newspaper.

A bill which would facilitate implementation of recommendations has been introduced into the state legislature. The university and students have received a great deal of

favorable public comment. The ideas continue to be the basis for discussions among political leaders in the area.

The students themselves, while complaining about the amount of time and work involved, have evaluated the experience as one from which they learned a great deal.

The processes, structures and challenges of intergovernmental relations were clearly demonstrated to the students in a way which required their assimilation and analysis. The students learned the identity and importance of personality and value differences among local government officials, the position and importance of agencies, the intricacies of politics, the relationships between the concepts presented in the classroom and the practice of intergovernmental relations at the local level, the limits on governmental action, and the depth of their own interest in participating in local politics. This is a combination of things which they could not have learned if they had examined only text and case materials in the classroom.

**Editor's Note:** This paper, originally titled "Designing A 'Better' Local Government and Other Minor Tasks," was presented by Willamette Director of External Education, Gene Leonardson, at the American Society of Public Administration Annual Convention held in Detroit, Michigan, April 12-15 of this year.

## Atkinson School offers Portland workshops

Willamette University's Atkinson Graduate School of Management will offer a three-day workshop, "Managing Through Others," on consecutive Fridays in September in Portland.

The program, which will be held on Sept. 11, 18 and 25, will focus on implementing change, resolving conflict, managing groups and committees, motivating individuals, and designing communication systems that overcome organizational problems.

Day-long sessions (8:30 a.m.-4:30 p.m.) will be held at the Willamette Center. Instructor for the program is Dr. Roy Glen, Assistant Professor of Organizational Behavior and Management at the Atkinson Graduate School of Management.

Registration fee is \$300 (\$325 after August 31). Other workshops will also be offered in the Portland area this fall, including "Financial Tools for Decision Making by Nonfinancial Managers," and "Lease or Buy: How to Decide."

Additional information on the program is available, along with registration information, by con-

tacting Patricia Scheidt at the Center for Business and Government, Atkinson Graduate School of Management, Willamette University, Salem, Oregon, 97301; (503) 370-6448.

## Law school features seminar

The Willamette University College of Law will offer a seminar, "Doctors As Expert Witnesses: Physicians in the Legal System," beginning Tuesday, Sept. 15.

The program, co-sponsored by the Medical/Legal Committee of the Marion/Polk County Medical Society and the Oregon Trial Lawyers Association, is scheduled for six consecutive Tuesday evening sessions through Oct. 20 from 7 to 10 p.m. in Room A of the Willamette College of Law.

Instructors will include judges of the Marion County Circuit Court, professors and students of the Willamette College of Law and attorneys of the Marion/Polk County Bar Association.

The Willamette seminar is designed to help doctors and lawyers work

## Economist Klein due for November appearance

Distinguished Economist Lawrence Klein will visit the Atkinson Graduate School of Management at Willamette University on November 19th and 20th to lecture in classes and address

the community.

Klein has been Benjamin Franklin Professor of Economics at the University of Pennsylvania since 1968 and has worked with the Federal Reserve Board, the Congressional Budget Office, the Council of Economic Advisors, the Institute for Advanced Studies in Vienna, and numerous other public and private sector organizations.

Professor Klein is best known for his contributions in the field of econometrics, the formulation of elaborate sets of simultaneously solved equations which describe an economy's activities and allow forecasting of future economic movements. Serving as Chairman of the Board of Trustees, Wharton Economic Forecasting Association, advisor to the Brookings Panel on Economic Activity, and Associate Editor of the International Economic Review, as well as a consultant for numerous organizations, Klein continues to make many important contributions to economic knowledge.

Fee for the seminar is \$150 and includes all materials. Further information is available by contacting Patricia Scheidt of Willamette's Office of External Education at 370-6162.

# COMMENCEMENT

Commencement 1981 brought rainless skies, an overflow crowd and a festive atmosphere to McCulloch Stadium on Sunday, May 10. With president Jerry E. Hudson presiding over the ceremonies, graduates from the College of Liberal Arts, the College of Law and the Atkinson School (over 400 in all) received their degrees. A sample of the activity below shows Atkinson graduate Barbara Brunkow receiving her Master's in Administration from the president (top right), while Allen Vaughan pauses on the

podium for a standing ovation from the crowd following his degree presentation (center). Former law school dean, Sewerd Reese was one of the familiar faces awarded an honorary degree (top left) and commencement speaker, Oregon Governor Victor Atiyeh, showed his appreciation on receiving his honorary degree (below left). A reception was held on the field after the ceremony and Cliff Hockley and his parents were able to reflect on the excitement of the day (below right).

